



AGENDA

LAST FRONTIER HEALTHCARE DISTRICT

BOARD OF DIRECTORS

Thursday, April 27, 2023, 1:00 pm
City Council Chambers; Alturas City Hall; Alturas, California

Parties with a disability, as provided by the American Disabilities Act, who require special accommodations or aids in order to participate in this public meeting should make requests for accommodation to the Modoc Medical Center Administration at least 48 hours prior to the meeting. Board Agenda packets are available to the public online at www.modocmedicalcenter.org or at the MMC Administration offices.

1:00 pm - CALL TO ORDER – A. Foster, Chair

1. PLEDGE OF ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF AMERICA – A. Foster, Chair

2. AGENDA APPROVAL - Additions/Deletions to the Agenda – A. Foster, Chair

3. PUBLIC COMMENT - This is the time set aside for citizens to address the Board on matters not on the Agenda or Consent Agenda. Comments should be limited to matters within the jurisdiction of the Board. If your comment concerns an item shown on the Agenda, please address the Board after that item is open for public comment. **By law, the Board cannot act on matters that are not on the Agenda.** The Chairperson reserves the right to limit the duration of each speaker to **three minutes**. Speakers may not cede their time. Agenda items with times noted, will be considered at that time. All other items will be considered as listed on the Agenda, or as deemed necessary by the Chairperson.

4. DISCUSSION

A.) K. Kramer – County Property Transfer

REGULAR SESSION

5. CONSENT AGENDA - Items under the Consent Agenda heading do not require discussion before a vote. If discussion is needed, that item needs to be moved to the Consideration/Action part of the Agenda where discussion is allowed.

A.) D. King - Adoption of LFHD Board of Directors Regular Meeting Minutes – March 30, 2023

Attachment A

B.) J. Carrillo - Medical Staff Committee Meeting Minutes – March 29, 2023.

Attachment B

- Medical Staff Committee Meeting Minutes – February 22, 2023.

6. CONSIDERATION/ACTION

A.) P. Fields – March 2023 LFHD Financial Statement (unaudited)

Attachment C

B.) P. Fields – Money Market Account #23-02 Resolution

Attachment D

7. VERBAL REPORTS

A.) K. Kramer – CEO Report to the Board

B.) E. Johnson – CNO Report to the Board

C.) P. Fields – CFO Report to the Board

D.) A. Vucina – CHRO Report to the Board

F.) A. Willoughby – COO Report to the Board

G.) Board Member Reports

EXECUTIVE SESSION

8. CONSIDERATION / ACTION

- A.) J. Carrillo – Medical Executive Committee Minutes & Credentialing Items – March 29, 2023. Attachment E
(Per Evidence Code 1157)
- Medical Executive Committee Minutes & Credentialing Items OPPE 2019B – February 22, 2023.
- B.) A. Foster – CEO Evaluation (per Government Code 54957) Attachment F

REGULAR SESSION

9. CONSIDERATION / ACTION

- A.) J. Carrillo – Medical Executive Committee Minutes & Credentialing Items – March 29, 2023.
(Per Evidence Code 1157)
- Medical Executive Committee Minutes & Credentialing Items OPPE 2019B – February 22, 2023.
- B.) A. Foster – CEO Evaluation (per Government Code 54957)

11. MOTION TO ADJOURN – A. Foster – Vice Chair

POSTED AT: MODOC COUNTY COURTHOUSE / ALTURAS CITY HALL / MMC WEBSITE-(www.modocmedicalcenter.org)
ON April 21, 2023.

ATTACHMENT A

LFHD BOARD OF DIRECTORS REGULAR MEETING MINUTES

(draft)

March 30, 2023



REGULAR MEETING MINUTES

LAST FRONTIER HEALTHCARE DISTRICT BOARD OF DIRECTORS

Thursday, March 30, 2023, at 1:00 pm
City Hall Chambers, 200 W North St.
Alturas, California

Directors present: **De Funk, Carol Madison, Edouard (Jim) Cavasso, Paul Dolby**
Directors absent: **Amy Foster**
Staff in attendance: **Kevin Kramer, CEO, Edward Johnson, CNO, Patrick Fields, CFO; Amber Vucina, CHRO; Adam Willoughby, COO.**
Staff absent: **Denise King, LFHD Clerk**

CALL TO ORDER

Jim Cavasso, Vice Chair called the meeting of the Last Frontier Healthcare District (LFHD) Board of Directors (Board) to order at 1:00 pm. The meeting location was City Hall, at 200 W. North Street in Alturas, California.

1. AGENDA – Additions/Deletions to the Agenda

De Funk moved that the agenda be approved with the modification of Consent Agenda Item 5A be moved to Consideration/Action Item 6E, **Carol Madison** seconded, and the motion carried with all present voting “aye.”

2. PUBLIC COMMENT

4. DISCUSSION

A.) K. Kramer – Ethics Training and Form 700 Information

Kevin Kramer reminded the Board to complete the mandatory Ethics Training by April 1, 2023 and that their Form 700 is due by April 3, 2023.

B.) K. Kramer – 2022-2023 LFHD Tax Appeals and Redeemed Vouchers

Kevin Kramer presented the information provided in the Board packet regarding the 2022-2023 LFHD Tax Appeals and total number of redeemed Tax Vouchers.

REGULAR SESSION

5. CONSENT AGENDA - Items under the Consent Agenda heading do not require discussion before a vote. If discussion is needed, that item needs to be moved to the Consideration/Action part of the Agenda where discussion is allowed.

A.) J. Carrillo - Medical Staff Committee Meeting Minutes – February 22, 2023.

- **Medical Staff Committee Meeting Minutes – January 25, 2022.**
- **Pathology Report – January 17, 2023**
- **New Business – Quality Update**

Carol Madison moved that the Consent Agenda be approved as presented, **De Funk** seconded, and the motion carried with all present voting “aye.”

6. CONSIDERATION/ACTION

A.) P. Fields – February 2023 LFHD Financial Statement (*unaudited*).

Patrick Fields, CFO presented the *unaudited* Last Frontier Healthcare District Financial Statement for February 2023, from the narratives and financial statements provided in the Board meeting packet.

Carol Madison moved to approve the February 2023 LFHD Financial Statement (*unaudited*) as presented, **De Funk** seconded, and the motion carried with all present voting “aye.”

B.) K. Kramer – Pool Funding

Kevin Kramer presented to the Board the summary provided in the packet and answered any questions the Board had regarding sending the previously committed funding to the City for the pool project. After discussion, the Board consensus was to wait to fund the pool project until after the City received the grant(s) they needed to bring the pool to fruition. It was agreed that a letter of commitment for the \$100,000.00 previously committed by the Board could be written to accompany any grant that the City would pursue. It was also agreed that when funded the \$100,000.00 would be funded to the Bobby Ray Fund for the pool project.

Carol Madison moved to approve a Letter of Commitment being written to the City stating Last Frontier Healthcare District’s commitment of \$100,000 for the pool project and that funds would be deposited in the Bobby Ray Fund when sufficient grants were received for the City to proceed with the project, **Paul Dolby** seconded, and the motion carried with all present voting “aye.”

C.) K. Kramer – Dr. Richert Contract

Kevin Kramer presented Dr. Richert’s Contract to the Board and answered questions they had.

De Funk moved to approve Dr. Richert’s Contract as presented, **Carol Madison** seconded, and the motion carried with all present voting “aye.”

D.) K. Kramer – Employee Discount Program for Board Members

Kevin Kramer presented the legal review he received back from Best Best & Krieger Attorneys At Law and answered questions that the Board had regarding this action item.

No motion was made – item dismissed.

E.) D. King - Adoption of LFHD Board of Directors Regular Meeting Minutes – February 23, 2023

De Funk moved to approve the change to the previous minutes for the agenda item 6C A. Foster Compensation for Board Members “all present voting “aye” to reflect Carol Madison voting “nay”, Carol Madison seconded, and the motion carried with all present voting “aye.”

7. VERBAL REPORTS

A.) K. Kramer – CEO Report to the Board

Provider Recruitment

- Still looking for a permanent Dentist for Canby and Physical Therapists for the Physical Therapy service in Alturas.

SNF Project Update

- USDA is going to allow us to secure construction financing later in the process for this project since our contribution is so large.
- Still no word from Kosealekte band representatives regarding the cultural monitor for site work.
- Lot Line adjustment has been processed and recorded.

Financial Performance

- Senior Leadership Team has brainstormed some ideas on how to improve the financial outlook this fiscal year. These are the main ideas circulated so far. We will begin implementing these as soon as possible:
 - Consolidate some managerial/director positions
 - Health Maintenance and IR charts/tools (promote utilization of diagnostic tools available at MMC)
 - Departmental staffing analysis
 - Swing Bed Marketing
 - Apartment Rent Increase

- New Recruiting tools
- Registry staff contract negotiations
- Revenue Cycle Performance Improvement Efforts

COVID-19 Protocol Changes

- The following changes will be made effective Monday, April 3, 2023 to how our facility handles masking and other operational considerations that were put into place to manage COVID-19. These changes are based on guidelines put out by CDPH and recommendation of our local public health officer:
 - Employees that test positive will quarantine for 5 days prior to returning to work. They must wear a mask for 10 days following a positive test if they come back to work after a 5-day quarantine.
 - Masking will change from required to recommended. We will highly encourage staff and visitors to mask up in the SNF and hospital inpatient unit.
 - Testing will continue at the SNF for all employees and residents weekly.
 - Masking recommendations will be based on COVID-19 transmission rates within the community. Masks will still be required at the SNF if we experience an outbreak, and it may still be locked down based on the number of cases in the SNF.

Other Items

- Transfer of Old Hospital Property to the County is still on hold pending receipt of preliminary title from Chicago Title.
- Personnel evaluations are just about caught up for the administrative office. Contract evaluations will get completed next.
- Minimum Wage increase for healthcare workers is being actively promoted by SEIU and may end up passing. Time will tell. This could really create some other financial challenges for us.

C.) E. Johnson – CNO Report to the Board

Warnerview

- Remains at 3-star CMS rating.
- Census is at 49.
 - Goal was 50 residents.
 - We had 50 residents for 19 days in March.
 - Once we reach our goal, we will have a steak lunch for the Warnerview staff.
- Resident activities
 - Tattoos and Booze for St. Patrick's Day was hit!
 - Taking the Residents to Bingo on every other Friday afternoon at the Vets Hall.
 - Renting out the movie theater for the residents – take a resident to the movie's day coming soon!
- We had our second positive Covid resident this week.
 - One in the acute hospital with symptoms and the other is over Warnerview without symptoms.
- Staff and residents are now being tested twice a week for Covid-19.
- All Staff are in N95 mask.
- Warnerview is back on lockdown with limited visitation.
- We are participating in Partnership HealthPlan of California's LTC QIP, I will send out the quality data with next month's notes for your review.

Acute

- Census is at five with one COVID positive admission.
- We are still requiring everyone that comes in the hospital and SNF to wear a mask.

Lab

- Remodel plan is currently being worked on to move in the clinic room behind microbiology.
- Still looking for a permanent Lab Manager.
- Working with CEO/HR to obtain working Visa's for a couple of CLS candidates.
 - Two CLS candidates are close to being completed. It looks like June/July would be the timeline for them coming aboard.

Radiology

- Working on PACS system transition to Infinitt.

Clinic

- The Clinic Manager is out on leave and we are looking at hiring an Interim Clinic Manager while he is out.
- Working on a few projects within the Alturas clinic as follows:

- Standardized MA workflow (Started with this project first).
- Standardized Care Coordinator workflow.
- Standardized the Front Desk workflow
- Refining and properly implementing no-show and missed appointment policy.
- Reconciling Lab and Radiology results within ECW.

Physical Therapy

- On-site visit with Physical Therapist out of Mexico.
 - He stated that he was interested, and I will be following up with Stephanie today about the status.

Regional EMS Service

- Cost based program.
- DBA umbrella with Mayers, Surprise Valley, Southern Cascades in Adin, and us
- Billing would be done by us, and we would have contracts with the other facilities.
- The contract term would be 5 years, with a 6 month out clause.
- Host Facility has to be Surprise Valley or Modoc because of the 35-mile rule for CMS.
- Each facility would keep its own employees.
- The group has settled on naming the EMS service, Northeastern CA Ambulance Service.
- Next steps are to gather information about all the facilities for the proforma and to finalize the contract language for this possible service and partnership with the other facilities mentioned above.

ETP

- Working with Marie Caldwell from Siskiyou Works.
- This program provides \$23 per hour reimbursement, up to 400 hours of training per trainee, upon completion of training and 90 days of employment. This can be individual or cohort training. Because we do an interactive training process (online & in person), we would qualify for the highest level of reimbursement.
- This could be for the courses that we already provide (CNA and EMT).

MA Training

- Working with Tanja Ramming with Teach, INC. and Carrie Palmer to bring MA training to Modoc County.
- We have signed an agreement with Shasta College to be a Clinical site for the MA course.

C.) P. Fields – CFO Report to the Board

Accounting

- Providing the Medical Auditor that was here in October additional data, beginning Budget. Have supplied auditors with everything they need for Single Audit, RHC reconciliations are completed, Canby Rate setting should be completed this week, data has been submitted to Wipfli along with YTD data since staffing changes.

Office Workers/Floaters

- One full-time that has multiple daily tasks and one extra assigned to Radiology, will be converting to a full-time position. In the process of hiring another.

Purchasing

- No changes.

Medical Records

- Completing workflow review is in process to allow them to meet the benchmarks we are setting. The coding flow should improve greatly with Cerner.

Revenue Cycle/Business Office

- Met with all the staff involved in SNF and inpatient to confirm all authorization TARs are being processed in a timely manner and who is working them.
- Both Medical Records and Revenue Cycle have been in meetings with Cerner on the conversion.

D.) A. Vucina – CHRO Report to the Board

Compliance

- Performance Evaluations 80% compliant.
- TB 92% compliant.
- Physicals 92% compliant.

Covid-19 Vaccine Mandate for Healthcare Workers (total of 249 employees)

- Fully vaccinated/boosted staff: 136
- Past Due for Booster: 0
- Staff with exemptions: 113

E.) A. Willoughby – COO Report to the Board

Cerner Implementation

- The LTC/SNF portion of the Cerner implementation may be delayed – still waiting to hear if it is delayed or not.
- Our next big activity is occurring the week of April 17th, which is what Cerner calls “Workflow & Integration” (WFIN).
- Going through our workflows in the actual Cerner build and we may be able to work out of our Cerner build, which would be a first.
- Train The Trainer will follow that big event and will take place mid-May.

Ellkay Archival Solution

- Officially kicked off and we’ve started the data acquisition process.
- We are still in position to have the archival solution ready to go for the Cerner go-live date of August 14, 2023.
- To make this a reality we have to migrate data out of Centriq, ECW, eMDs, AHT, and Micro Four Practice Studio. We will also upload all our newly digitized medical records into the archival solution.
- Ellkay will be accessible directly from Cerner as an icon in the user interface (UI).

Picture Archiving and Communication System (PACS)

- EXA (current PACS) and Infinitt are creating the HL7 interface for the data transfer from EXA to Infinitt can begin.
- We have essentially done all the work required on our end - Our current go-live is mid-May 2023.

IT

-

Canby Clinic

- Our Dentist, Dr. Dupuis, has decided to retire.
- We are without a dentist and have been since March 10, 2023.
- We have a dentist, Dr. Shabestari, in the queue to begin practicing as soon as possible, possibly as soon as next week. We are looking to contract with Dr. Shabestari for 3-6 months or so with the option to extend if desired.
- We also have Dr. Loudermilk, a candidate provided by Medicus from Ohio, which is flying out for an onsite visit next week as well.
- We have even engaged a Locums firm, Barton & Associates, to search for a Locums dentist as well. We are exploring all avenues on the dentist recruiting front.

New SNF Project

- SNF and Hospital Addition project is rolling along well.
- NM&R had previously submitted Increments 1 and 2 to HCAI/OSHPD previously and are preparing to submit Increment 3 this week.
- Swinerton has committed to provide a budget update for us around mid-April.

Maintenance

- Lab Expansion is rolling along, and the maintenance crew is in the drywall phase so they will be nearing completion pretty soon.

F.) Board Member Reports

- **Jim Cavasso** – Would like to welcome Paul Dolby.
- **Amy Foster** – Not present.
- **De Funk** – Commented on the Swing Bed Program and how great it is – a friend had a good experience.
- **Carol Madison** – Expressed what a great provider Wendy Richardson is.
- **Paul Dolby** – Nothing to report.

Carol Madison moved to close the Regular Session of the Board of Directors, **De Funk** seconded, and the motion carried with all voting “aye.”

The Regular Session of the Last Frontier Healthcare District Board of Directors was adjourned at 2:05 pm.

EXECUTIVE SESSION

Executive Session was called to order by **Jim Cavasso, Vice Chair**, at 2:05 pm.

7. CONSIDERATION / ACTION

A.) J. Carrillo – Medical Executive Committee Minutes & Credentialing Items – February 22, 2023– (Per Evidence Code 1157).

- **Medical Executive Committee Minutes & Privileging / Credentialing items OPPE 2019B – January 25, 2023.**

B.) A. Foster – CEO Evaluation (per Government Code 54957)

Carol Madison moved to table the CEO’s Evaluation for the April meeting, **De Funk** seconded, and the motion carried with all voting “aye.”

Carol Madison moved to close the Executive Session and resume the Regular Session of the LFHD Board of Director’s meeting, **De Funk** seconded, and the motion carried with all voting “aye.”

The Executive Session of the Board of Directors was adjourned at 2:21 pm.

RESUME REGULAR SESSION

The Regular Session of the Board of Directors was called back to session by **Jim Cavasso, Vice Chair**, at 2:21 pm.

8. CONSIDERATION / ACTION

A.) J. Carrillo – Medical Executive Committee Minutes & Credentialing Items – February 22, 2023.

- **Medical Executive Committee Minutes & Privileging / Credentialing – January 25, 2023.**

Based upon character, competence, training, experience and judgment, favorable recommendation by peers and credentialing criteria fulfillments, the Medical Executive Committee recommended the following appointments for Last Frontier Healthcare District Board of Directors’ acceptance:

- **James E. Appel, M.D.** – Recommend reappointment of Limited Active privileges/membership in the Emergency Medicine category.
- **Mark T. Fay, M.D.** – Recommends reappointment of Courtesy Privileges in the Ophthalmology category.
- **Benjamin Nuti, CRNA** – Recommends reappointment of AHP status/privileges in the Anesthesia category.

De Funk moved to accept the Medical Executive Committee Meeting Minutes and Privileging / Credentialing as presented, **Carol Madison** seconded, and the motion carried with all voting “aye.”

11.) MOTION TO ADJOURN

Carol Madison moved to adjourn the meeting of the Last Frontier Healthcare District Board of Directors at 2:21 pm, **Paul Dolby** seconded, and the motion carried with all present voting “aye.”

The next meeting of the Last Frontier Healthcare District’s Board of Directors will be held on April 27, 2023, at 1:00 pm in the Alturas City Council Chambers at City Hall in Alturas, California.

Respectfully Submitted:

Denise R. King
Last Frontier Healthcare District Clerk

Date

ATTACHMENT B

MEDICAL STAFF COMMITTEE MEETING MINUTES

March 29, 2023



DATE: APRIL 27, 2023

TO: GOVERNING BOARD

FROM: J. CARRILLO – CREDENTIALING AIDE

SUBJECT: MEDICAL STAFF COMMITTEE MINUTES

The following Medical Staff Committee minutes were reviewed and accepted at the March 29, 2023, meeting and are presented for Governing Board review:

A. Review of Minutes

1. Medical Staff Committee- February 22, 2023



MEDICAL STAFF COMMITTEE MEETING February 22, 2023 – Education Building

MINUTES

In Attendance

Dr. M. Edmonds, MD Chief Medical Officer
Edward Richert, MD Vice Chief Medical Officer
Zachary Self, MD
Ruth Moeller - FNP
Heather Caldwell – PA-C
Ed Johnson – CNO

Kevin Kramer - CEO
Alicia Doss – Risk Management
Mike Gracza - Pharmacist
Maria Morales -MSC/H.I.M Director
Julie Carrillo – Credentialing Aide

SUBJECT	DISCUSSION	ACTION
I. CALL TO ORDER	After noting that the required members were present to constitute a quorum, the regularly scheduled Medical Staff Committee meeting was called to order by Dr. M Edmonds, Chief Medical Officer, at 1202.	
II. CONSENT AGENDA ITEMS	A. The following minutes were reviewed: 1. Medical Staff Committee meeting of January 25, 2023	Minutes approved by motion, second and vote. Forward to Governing Board.
III. PATHOLOGY REPORT	January 17, 2023	Report at next meeting
IV. CHIEF MEDICAL OFFICER REPORT	Things are going well in the clinic. Chelsea has been transitioned into same day and she has been doing well. Chelsea's patients are on a list to be passed off that will establish with another provider. Tony is set up and doing very well. Annual Provider reviews will be more focused on their job descriptions and will have more concrete data to	Report at next meeting

SUBJECT	DISCUSSION	ACTION
	share with them. This will coincide with the institution of the new EMR because the data that is used to fill them out appropriately can be gathered from Cerner in ways that are much easier then with ECW. Still working on the policy for walk ins.	
V. EMERGENCY ROOM REPORT	Nothing to report.	
VI. CEO REPORT	<p>Provider recruitment wise, finalizing the schedule for Landon Hagge. Thinking of starting him a week later due to a scheduled trip. Still looking for a dentist for Canby Clinic. There has been a couple that have come out, but none have worked out. Still actively looking for a shared surgeon and CRNA between Mayers and us. Other areas looking to fill is Permanent Physical Therapist and the DON position. The USDA loan was approved. We also received the USDA ERHC grant for \$1,000,000. \$24,000,000 loan and the \$1,000,000 grant for equipment for the SNF. Site work is still scheduled to bid next month and then start construction in May. Follow up on 5150 holds we are now working through a process with Public Health where those that are on hold in the ER after there initial hold period they are entitled to a hearing if they want. We are working with Public Health to get this set up and the patient rights notifications delivered to patients that are on 5150 holds. This could prevent the holds from being abused. Currently working with Stacie on establishing a daily rate that they would pay for 5150 holds to help support their patients being in the ER for extended period of time. The County Health Services has started opioid collision meetings. Dr. Edmonds and Dr. Mandel will be representing us.</p>	Report at next meeting
VII. CNO REPORT	Regarding the 5150 holds we asked public health if the patient is here for a long period of time can we have access to their tele-psych consult so that we can be doing something for the patient while the in the hospital. We were able to use for one patient They used the existing computer which does have a	Report at next meeting

SUBJECT	DISCUSSION	ACTION
	<p>camera on it. The only downside was the volume. Going forward we are thinking about doing the Tele-psych visits in the family room. IT will set up speakers. The covid trailer will be officially closed. Currently in the trial period with PureWick in Warnerview. We have started looking at long term care partnership QIP for the SNF.</p> <p>By the 28th we need a facility that we can do CAIRS under. Looking into whether we need a third since we have two an MMC. Working with Jenny to reconcile the lab and radiology results in ECW. There is a core group getting together to form a MA training program.</p>	
VIII. PHARMACY REPORT	<p>Keeping busy with the beginning of the Cerner rollout. Working on charge codes and formulary builds. Learning some of the ways they are going to train the trainers and viewing the videos.</p> <p>Working on some protocols for the outpatient infusion program so that protocols will be in print for all drugs that we are currently using.</p> <p>Still dealing with drug shortages.</p>	Report at next meeting
IX. SNF REPORT	Still pushing at 48. Two tentative admits coming over. Goal is to be at 50. The GDR are doing well we are coming down very effectively.	Report at next meeting
NEW BUSINESS	A. Quality Update	Report at next meeting
III. ADJOURNMENT	The meeting was adjourned at 1230	

Matthew Edmonds, Chief Medical Officer

Date

ATTACHMENT C

LFHD FINANCIAL STATEMENT

March 2023

(unaudited)

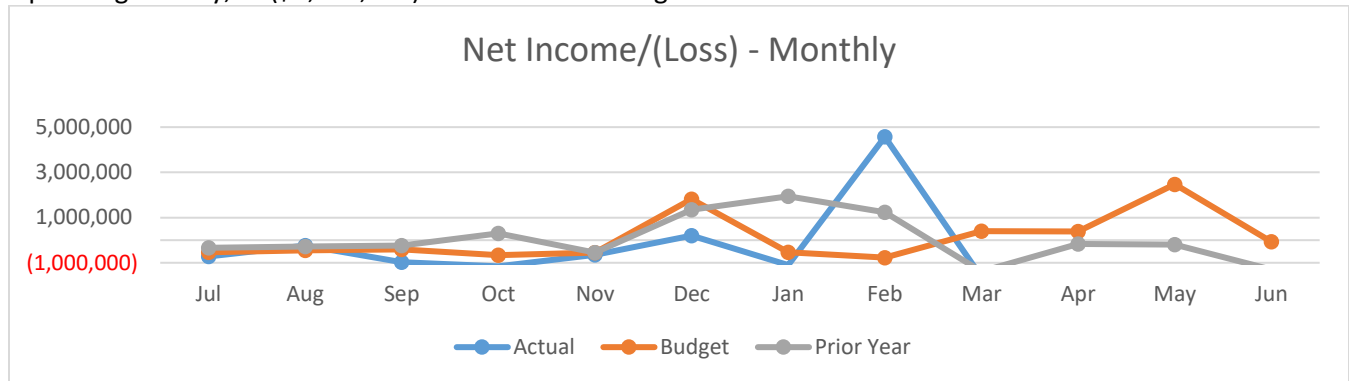


Modoc Medical Center
Financial Narrative
For the Month of March 2023

Prepared by Patrick Fields, CFO

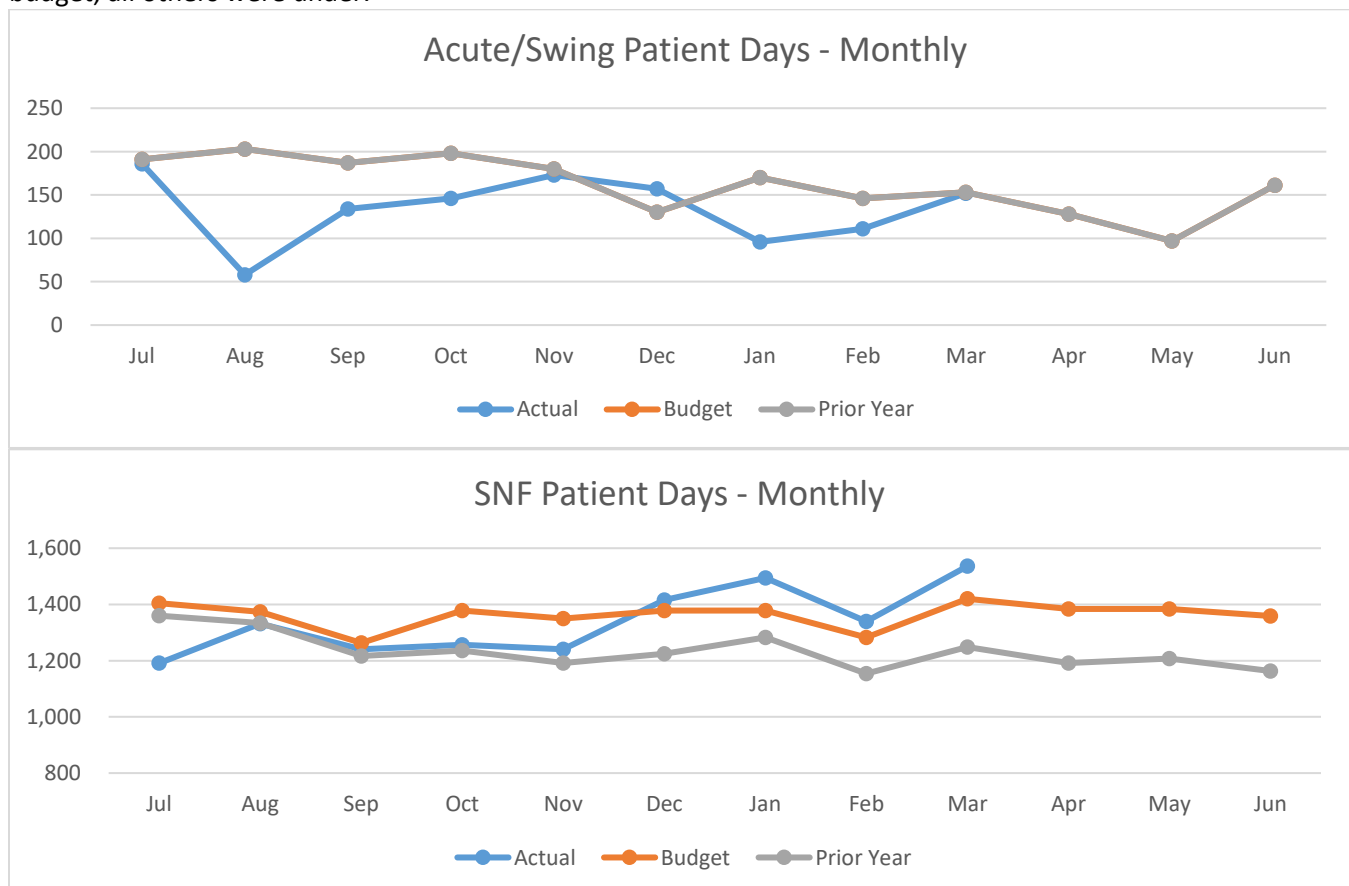
Summary

During the month of March, Modoc Medical Center reported a net loss from operations of (\$1,557,981) representing weaker than was budgeted, \$502,434. Both Inpatient and outpatient revenue was up from the prior month. Total patient revenue was \$4,346,948 up from \$3,751,776. Net loss, including Non-Operating Activity, of (\$1,636,430) is weaker than budgeted.



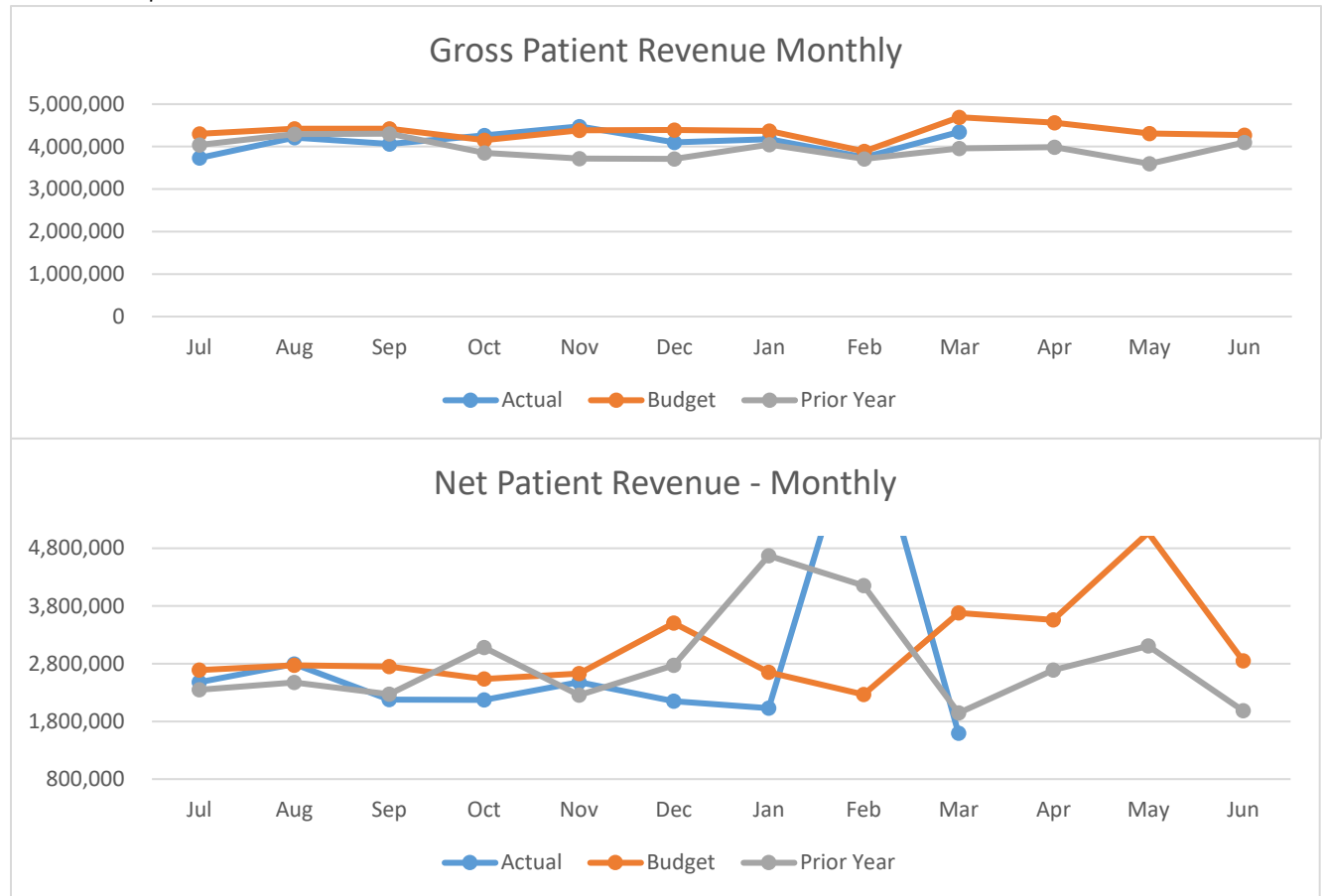
Patient Volumes

Combined Acute Days were under budget for the month by 1. The SNF Patient Days increased to 1,536 over budget by 288 days. Overall Inpatient Days were over budget by 187 (1,688 actual vs. 1,401 budget). Outpatient volumes saw ER, Ambulance and Radiology as the only departments that exceeded budget, all others were under.



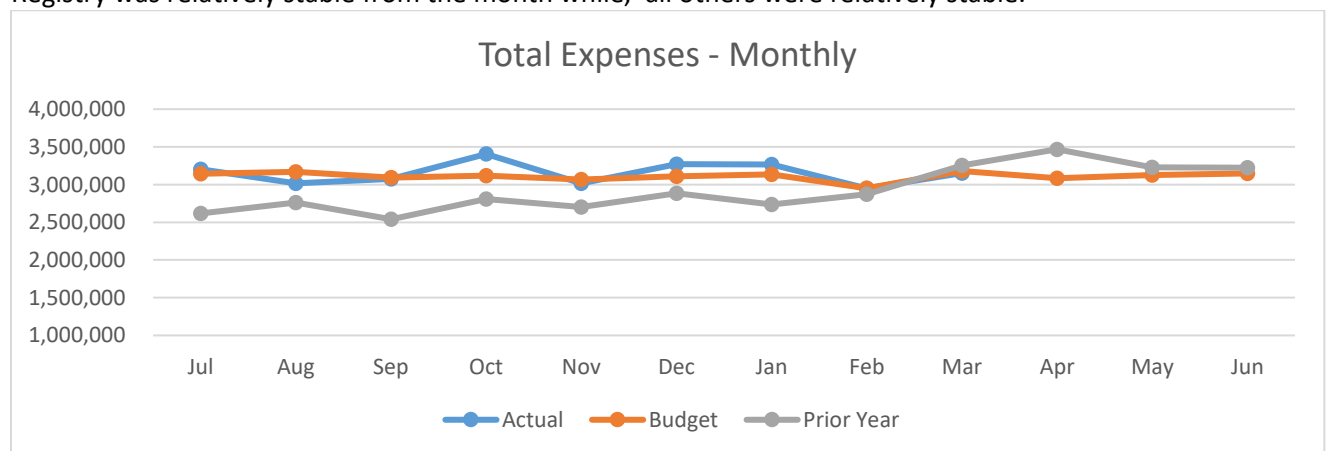
Revenues

Gross Patient Revenues were \$4.347 million, under budgeted of \$4.692 million. Of this, the Inpatient Revenue was over budget by \$3K and the Outpatient Revenue under budget by \$348K. Net Patient Revenue is \$1.595 million.



Expenses

Total Operating Expenses were \$3.152 million this month, compared to a budget of \$3.179 million. Operating expenses were up \$203K from the prior month. The increase was seen in salaries and utilities. Registry was relatively stable from the month while, all others were relatively stable.



Non-Operating Activity

Non-Operating expense for the month was \$78.5K. Interest income for the month was \$251, Retail Pharmacy reported a profit of \$17K, District vouchers and refunds were (\$10.3K) and interest expense was (\$85.5). Net loss for the month was (\$1,636,430).

Balance Sheet

Cash declined by \$1.407 million during the month to \$21.030 million. The decline in cash was due to operating loss along with reductions in accounts payable. Total assets decreased by \$1.252 million during the month, while total liabilities increased by \$4K. Days in Cash declined to 202. Days in AP declined from 14 to 12. Net AR as a percent of Gross AR increased to 54.6%. Current ratio declined to 13.44 times.

Modoc Medical Center
Income Statement
For the month of March 2023

	Month	Budget	Variance	Prior Year Month	YTD	Budget	Variance	Prior Year YTD
Revenues								
Room & Board - Acute	318,596	330,506	(11,910)	322,913	2,677,682	3,451,989	(774,307)	3,351,445
Room & Board - SNF	808,062	771,770	36,292	637,727	6,518,099	6,645,919	(127,820)	5,771,620
Ancillary	252,948	274,354	(21,406)	316,103	2,268,665	2,909,892	(641,227)	2,788,497
<u>Total Inpatient Revenue</u>	<u>1,379,606</u>	<u>1,376,630</u>	<u>2,976</u>	<u>1,276,743</u>	<u>11,464,445</u>	<u>13,007,800</u>	<u>(1,543,355)</u>	<u>11,911,562</u>
Outpatient Revenue	2,967,342	3,315,376	(348,034)	2,684,027	25,659,924	26,015,828	(355,904)	23,738,332
<u>Total Patient Revenue</u>	<u>4,346,948</u>	<u>4,692,006</u>	<u>(345,058)</u>	<u>3,960,770</u>	<u>37,124,369</u>	<u>39,023,628</u>	<u>(1,899,259)</u>	<u>35,649,894</u>
Bad Debts	217,176	155,134	62,042	125,799	997,730	1,290,554	(292,824)	1,115,908
Contractuals Adj	2,548,661	896,620	1,652,041	1,815,760	9,975,527	12,596,744	(2,621,217)	7,677,314
Admin Adj	98,412	54,859	43,553	73,379	1,000,271	439,390	560,881	886,360
<u>Total Revenue Deductions</u>	<u>2,864,249</u>	<u>1,106,613</u>	<u>1,757,636</u>	<u>2,014,938</u>	<u>11,973,528</u>	<u>14,326,688</u>	<u>(2,353,160)</u>	<u>9,679,582</u>
<u>Net Patient Revenue</u>	<u>1,482,699</u>	<u>3,585,393</u>	<u>(2,102,694)</u>	<u>1,945,832</u>	<u>25,150,841</u>	<u>24,696,940</u>	<u>453,901</u>	<u>25,970,313</u>
% of Charges	34.1%	76.4%	-42.3%	49.1%	67.7%	63.3%	4.5%	72.8%
Other Revenue	111,808	96,741	15,067	96,960	562,313	776,904	(214,591)	445,288
<u>Total Net Revenue</u>	<u>1,594,507</u>	<u>3,682,134</u>	<u>(2,087,627)</u>	<u>2,042,791</u>	<u>25,713,154</u>	<u>25,473,844</u>	<u>239,310</u>	<u>26,415,600</u>
Expenses								
Salaries	1,230,039	1,242,144	(12,105)	1,176,240	11,009,140	10,714,709	294,431	9,696,439
Benefits and Taxes	270,060	261,764	8,296	165,211	2,304,448	2,302,919	1,529	2,134,123
Registry	263,830	412,379	(148,549)	565,066	3,166,311	3,711,411	(545,100)	3,154,699
Professional Fees	434,761	395,730	39,031	460,848	4,265,168	3,498,131	767,037	3,185,301
Purchased Services	186,667	127,269	59,398	173,644	1,344,943	1,227,173	117,770	1,156,323
Supplies	310,744	304,904	5,840	298,767	2,845,220	2,872,107	(26,887)	2,803,412
Repairs and Maint	31,266	24,101	7,165	28,098	220,471	235,449	(14,978)	163,967
Lease and Rental	3,128	6,693	(3,565)	3,218	32,867	60,237	(27,370)	53,981
Utilities	105,130	55,296	49,834	98,854	511,140	521,452	(10,312)	501,276
Insurance	34,228	27,060	7,168	27,414	297,787	243,540	54,247	255,216
Depreciation	177,216	173,609	3,607	174,761	1,569,305	1,562,316	6,989	1,568,849
Other	105,418	148,751	(43,333)	80,057	837,227	1,015,501	(178,274)	622,620
<u>Total Operating Expenses</u>	<u>3,152,488</u>	<u>3,179,700</u>	<u>(27,212)</u>	<u>3,252,178</u>	<u>28,404,028</u>	<u>27,964,945</u>	<u>439,083</u>	<u>25,296,207</u>
<u>Income from Operations</u>	<u>(1,557,981)</u>	<u>502,434</u>	<u>(2,060,415)</u>	<u>(1,209,387)</u>	<u>(2,690,874)</u>	<u>(2,491,101)</u>	<u>(199,773)</u>	<u>1,119,393</u>
Property Tax Revenue	(10,342)	(5,621)	(4,721)	(8,890)	1,362,173	1,422,235	(60,062)	1,420,767
Interest Income	251	27,750	(27,499)	120	330,128	84,330	245,798	44,652
Interest Expense	(85,488)	(83,435)	(2,053)	(86,407)	(757,301)	(736,459)	(20,842)	(763,643)
Gain/Loss on Asset Disposal	0	0	0	0	0	0	0	0
Retail Pharmacy Net Activity	17,130	(47,573)	64,703	(78,020)	(23,080)	27,625	(50,705)	84,380
Other Non-Operating Income	0	0	0	0	0	0	0	0
<u>Total Non-Operating Revenue</u>	<u>(78,449)</u>	<u>(108,879)</u>	<u>30,430</u>	<u>(173,197)</u>	<u>911,920</u>	<u>797,731</u>	<u>114,189</u>	<u>786,156</u>
<u>Net Income/(Loss)</u>	<u>(1,636,430)</u>	<u>393,555</u>	<u>(2,029,985)</u>	<u>(1,382,584)</u>	<u>(1,778,954)</u>	<u>(1,693,370)</u>	<u>(85,584)</u>	<u>1,905,550</u>
<u>EBIDA</u>	<u>(1,373,726)</u>	<u>650,599</u>	<u>(2,024,325)</u>	<u>(1,121,416)</u>	<u>547,653</u>	<u>605,405</u>	<u>(57,752)</u>	<u>4,238,042</u>
Operating Margin %	-97.7%	13.6%	-111.4%	-59.2%	-10.5%	-9.8%	-0.7%	4.2%
Net Margin %	-102.6%	10.7%	-113.3%	-67.7%	-6.9%	-6.6%	-0.3%	7.2%
EBIDA Margin %	-86.2%	17.7%	-103.8%	-54.9%	2.1%	2.4%	-0.2%	16.0%

Modoc Medical Center
Balance Sheet
For the month of February 23

	Unaudited 23-Mar	Unaudited 23-Feb	Unaudited 23-Jan	Unaudited 22-Dec	Unaudited 22-Nov	Unaudited 22-Oct	Unaudited 22-Sep	Audited Jun-23
Cash	232,700	640,648	1,015,360	2,968,718	175,616	623,043	1,033,738	2,096,800
Investments	20,186,275	21,186,275	27,486,275	27,332,196	31,332,196	32,332,196	32,222,996	34,157,685
Designated Funds	611,447	610,987	611,597	610,018	609,729	609,602	609,847	310,150
Total Cash	21,030,421	22,437,909	29,113,231	30,910,931	32,117,541	33,564,841	33,866,582	36,564,635
Gross Patient AR	13,590,520	13,509,910	13,492,368	13,446,995	13,050,597	12,948,679	12,597,133	11,647,858
Allowances	(6,171,331)	(5,977,660)	(5,943,083)	(6,017,587)	(5,746,780)	(5,741,644)	(5,478,779)	(5,026,989)
Net Patient AR	7,419,189	7,532,250	7,549,285	7,429,408	7,303,817	7,207,035	7,118,353	6,620,869
% of Gross	54.6%	55.8%	56.0%	55.2%	56.0%	55.7%	56.5%	56.8%
Third Party Receivable	12,293,029	12,293,029	1,378,086	1,378,086	1,378,086	1,378,086	1,378,086	1,712,857
Other AR	292,895	260,794	277,039	287,077	263,607	279,045	436,215	398,875
Inventory	491,945	493,802	506,032	474,466	479,041	485,116	490,534	486,845
Prepays	441,094	416,902	477,632	525,496	542,738	422,282	515,246	559,880
Total Current Assets	41,968,574	43,434,687	39,301,305	41,005,464	42,084,830	43,336,406	43,805,016	46,343,961
Land	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540
Bldg & Improvements	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,180,630	47,180,630	47,162,430
Equipment	12,618,550	12,618,550	12,618,550	12,134,101	12,134,101	12,134,101	12,134,101	12,134,101
Construction In Progress	5,713,395	5,322,449	5,702,698	5,405,807	3,295,052	3,426,153	3,178,268	3,055,521
Fixed Assets	66,372,291	65,981,345	66,361,594	65,580,254	63,469,499	63,454,424	63,206,539	63,065,592
Accum Depreciation	(16,217,809)	(16,040,524)	(15,863,240)	(15,685,955)	(15,514,387)	(15,336,883)	(15,161,198)	(14,647,890)
Net Fixed Assets	50,154,483	49,940,821	50,498,354	49,894,299	47,955,112	48,117,541	48,045,341	48,417,701
Other Assets	0	0	0	0	0	0	0	0
Total Assets	92,123,056	93,375,508	89,799,660	90,899,762	90,039,942	91,453,946	91,850,357	94,761,662
Accounts Payable	1,315,307	1,510,481	1,878,133	2,009,957	1,510,761	1,897,219	1,264,235	1,757,386
Accrued Payroll	1,078,298	961,880	951,180	749,262	672,268	1,128,288	1,074,650	734,088
Patient Trust Accounts	5,998	5,666	6,198	4,715	4,695	4,630	4,933	5,313
Third Party Payables	480,000	480,000	480,000	480,000	480,000	480,000	480,000	510,000
Accrued Interest	238,511	156,357	82,154	483,647	405,469	325,965	243,811	490,978
Other Current Liabilities	5,479	5,479	5,479	5,480	5,479	5,479	5,479	5,479
Total Current Liabilities	3,123,592	3,119,863	3,403,144	3,733,061	3,078,672	3,841,581	3,073,108	3,503,244
Long Term Liabilities	33,165,000	33,165,000	33,165,000	33,165,000	33,165,000	33,165,000	33,165,000	33,645,000
Total Liabilities	36,288,592	36,284,863	36,568,144	36,898,061	36,243,672	37,006,581	36,238,108	37,148,244
Fund Balance	57,613,418	56,312,050	56,312,050	56,312,050	56,312,050	56,312,050	56,312,050	56,312,050
Current Year Income/(Loss)	-1,778,954	1,158,844	-3,410,509	-2,310,349	-2,515,780	-1,864,685	-699,801	1,301,368
Total Equity	55,834,464	57,470,894	52,901,541	54,001,701	53,796,270	54,447,365	55,612,249	57,613,418
Total Liabilities and Equity	92,123,057	93,755,757	89,469,685	90,899,762	90,039,942	91,453,946	91,850,357	94,761,662
Days in Cash	202	215	279	297	308	322	325	351
Days in AR (Gross)	191	189	189	189	183	182	177	164
Days in AP	12	14	17	18	34	43	29	41
Current Ratio	13.44	13.92	11.55	10.98	13.67	11.28	14.25	13.23

Modoc Medical Center
Income Statement Trend

	<u>Apr-22</u>	<u>May-22</u>	<u>Jun-22</u>	<u>Jul-22</u>	<u>Aug-22</u>	<u>Sep-22</u>	<u>Oct-22</u>	<u>Nov-22</u>	<u>Dec-22</u>	<u>Jan-23</u>	<u>Feb-23</u>	<u>Mar-23</u>
Revenues												
Room & Board - Acute	284,713	190,721	274,801	390,638	147,605	296,310	315,833	383,878	360,283	218,853	245,685	318,596
Room & Board - SNF	609,123	617,397	620,439	647,144	723,078	674,245	681,936	673,990	771,185	811,413	727,047	808,062
Ancillary	342,176	199,225	303,101	354,825	223,401	248,530	236,727	390,086	216,360	196,146	149,641	252,948
<u>Total Inpatient Revenue</u>	<u>1,236,012</u>	<u>1,007,342</u>	<u>1,198,341</u>	<u>1,392,607</u>	<u>1,094,084</u>	<u>1,219,086</u>	<u>1,234,497</u>	<u>1,447,954</u>	<u>1,347,828</u>	<u>1,226,412</u>	<u>1,122,373</u>	<u>1,379,606</u>
Outpatient Revenue	2,750,668	2,588,337	2,903,952	2,341,359	3,114,722	2,845,765	3,033,583	3,028,322	2,752,557	2,946,872	2,629,403	2,967,342
<u>Total Patient Revenue</u>	<u>3,986,680</u>	<u>3,595,679</u>	<u>4,102,294</u>	<u>3,733,966</u>	<u>4,208,806</u>	<u>4,064,851</u>	<u>4,268,080</u>	<u>4,476,275</u>	<u>4,100,385</u>	<u>4,173,284</u>	<u>3,751,776</u>	<u>4,346,948</u>
Bad Debts	168,628	(14,014)	81,636	(25,219)	88,665	132,343	2,052	139,595	378,483	58,332	6,304	217,176
Contractual Adjs	1,107,655	408,339	1,871,138	1,234,965	1,238,264	1,480,421	1,958,091	1,836,928	1,635,304	1,845,559	(3,802,666)	2,548,661
Admin Adjs	23,743	95,926	167,302	46,662	86,502	272,702	134,166	21,989	49,953	211,239	78,648	98,412
<u>Total Revenue Deductions</u>	<u>1,300,025</u>	<u>490,250</u>	<u>2,120,076</u>	<u>1,256,408</u>	<u>1,413,431</u>	<u>1,885,466</u>	<u>2,094,308</u>	<u>1,998,512</u>	<u>2,063,740</u>	<u>2,115,129</u>	<u>(3,717,715)</u>	<u>2,864,249</u>
<u>Net Patient Revenue</u>	<u>2,686,654</u>	<u>3,105,429</u>	<u>1,982,218</u>	<u>2,477,557</u>	<u>2,795,375</u>	<u>2,179,385</u>	<u>2,173,771</u>	<u>2,477,763</u>	<u>2,036,645</u>	<u>2,058,155</u>	<u>7,469,490</u>	<u>1,482,699</u>
% of Charges	67.4%	86.4%	48.3%	66.4%	66.4%	53.6%	50.9%	55.4%	49.7%	49.3%	199.1%	34.1%
Other Revenue	89,801	18,519	27,617	33,005	11,157	26,662	68,749	34,260	113,433	23,396	139,843	111,808
<u>Total Net Revenue</u>	<u>2,776,455</u>	<u>3,123,948</u>	<u>2,009,835</u>	<u>2,510,562</u>	<u>2,806,532</u>	<u>2,206,047</u>	<u>2,242,520</u>	<u>2,512,023</u>	<u>2,150,078</u>	<u>2,081,551</u>	<u>7,609,333</u>	<u>1,594,507</u>
Expenses												
Salaries	1,116,498	1,115,949	1,128,341	1,193,758	1,183,945	1,203,080	1,235,516	1,153,843	1,254,493	1,363,954	1,190,511	1,230,039
Benefits and Taxes	323,435	245,314	247,108	240,273	241,064	237,439	363,246	147,051	259,605	291,975	253,736	270,060
Registry	630,679	595,782	619,634	487,550	365,429	357,934	501,782	329,304	330,222	208,026	312,756	263,830
Professional Fees	468,674	470,412	415,236	481,482	451,272	479,445	477,075	480,277	470,755	522,401	415,592	434,761
Purchased Services	126,855	153,328	148,239	71,797	129,535	137,112	143,903	206,410	193,825	143,853	131,096	186,667
Supplies	459,442	316,870	300,043	352,387	275,006	317,318	308,157	322,115	335,354	313,846	310,289	310,744
Repairs and Maint	16,647	17,854	20,277	33,038	12,021	30,399	10,272	30,430	28,579	31,950	12,516	31,266
Lease and Rental	4,245	3,622	3,382	5,837	3,543	3,222	3,804	3,357	3,316	3,496	3,164	3,128
Utilities	54,551	44,526	60,539	40,460	67,656	35,652	58,470	48,915	64,956	49,880	37,923	105,130
Insurance	27,905	27,906	27,805	32,409	32,409	32,409	32,409	32,409	32,409	34,228	34,878	34,228
Depreciation	174,757	173,453	172,910	171,815	170,952	170,336	175,617	177,436	171,501	177,216	177,216	177,216
Other	64,262	65,295	81,628	79,402	83,785	69,639	94,744	83,608	125,768	125,411	69,403	105,418
<u>Total Operating Expenses</u>	<u>3,467,950</u>	<u>3,230,311</u>	<u>3,225,142</u>	<u>3,190,208</u>	<u>3,016,617</u>	<u>3,073,986</u>	<u>3,404,996</u>	<u>3,015,154</u>	<u>3,270,781</u>	<u>3,266,236</u>	<u>2,949,081</u>	<u>3,152,488</u>
<u>Income from Operations</u>	<u>(691,495)</u>	<u>(106,363)</u>	<u>(1,215,307)</u>	<u>(679,646)</u>	<u>(210,085)</u>	<u>(867,938)</u>	<u>(1,162,476)</u>	<u>(503,130)</u>	<u>(1,120,703)</u>	<u>(1,184,685)</u>	<u>4,660,252</u>	<u>(1,557,981)</u>
Property Tax Revenue	591,070	(6,675)	(4,712)	(3,116)	(4,708)	(2,352)	(2,326)	(4,054)	1,398,172	(5,505)	(3,595)	(10,342)
Interest Income	26,903	143	143	65,455	133	128	109,352	144	163	154,275	228	251
Interest Expense	(84,726)	(86,829)	(88,708)	(85,713)	(85,986)	(82,814)	(86,039)	(82,648)	(82,093)	(86,347)	(80,174)	(85,488)
Gain/Loss on Asset Disposal	0	0	0	0	0	0	0	0	0	0	0	0
Retail Pharmacy Net Activity	(9,312)	10,289	11,723	(16,795)	63,299	(26,409)	(23,442)	(61,407)	9,893	22,008	(7,358)	17,130
Other Non-Operating Income	0	0	0	0	0	0	0	0	0	0	0	0
<u>Total Non-Operating Revenue</u>	<u>523,934</u>	<u>(83,072)</u>	<u>(81,553)</u>	<u>(40,169)</u>	<u>(27,262)</u>	<u>(111,447)</u>	<u>(2,455)</u>	<u>(147,964)</u>	<u>1,326,135</u>	<u>84,431</u>	<u>(90,899)</u>	<u>(78,449)</u>
<u>Net Income</u>	<u>(167,561)</u>	<u>(189,435)</u>	<u>(1,296,860)</u>	<u>(719,815)</u>	<u>(237,347)</u>	<u>(979,385)</u>	<u>(1,164,930)</u>	<u>(651,095)</u>	<u>205,432</u>	<u>(1,100,253)</u>	<u>4,569,353</u>	<u>(1,636,430)</u>
EBIDA	<u>91,923</u>	<u>70,847</u>	<u>(1,035,243)</u>	<u>(462,287)</u>	<u>19,591</u>	<u>(726,235)</u>	<u>(903,275)</u>	<u>(391,012)</u>	<u>459,026</u>	<u>(836,690)</u>	<u>4,826,743</u>	<u>(1,373,726)</u>
Operating Margin %	-24.9%	-3.4%	-60.5%	-27.1%	-7.5%	-39.3%	-51.8%	-20.0%	-52.1%	-56.9%	61.2%	-97.7%
Net Margin %	-6.0%	-6.1%	-64.5%	-28.7%	-8.5%	-44.4%	-51.9%	-25.9%	9.6%	-52.9%	60.0%	-102.6%
EBIDA Margin %	3.3%	2.3%	-51.5%	-18.4%	0.7%	-32.9%	-40.3%	-15.6%	21.3%	-40.2%	63.4%	-86.2%

STATEMENT OF CASH FLOWS

March-23

	CURRENT MONTH	FISCAL YEAR
CASH FLOWS FROM OPERATING ACTIVITIES		
NET INCOME	-1,636,430	-1,778,954
ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES		
DEPRECIATION EXPENSE	177,285	1,569,919
CHANGE IN PATIENT ACCOUNTS RECEIVABLE	113,061	-798,320
CHANGE IN OTHER RECEIVABLES	-32,101	-10,474,192
CHANGE IN INVENTORIES	1,857	-5,100
CHANGE IN PREPAID EXPENSES	-24,192	118,786
CHANGE IN ACCOUNTS PAYABLE	-195,174	-442,082
CHANGE IN ACCURED EXPENSES PAYABLE	82,152	-252,467
CHANGE IN ACCRUED SALARIES AND RELATED TAXES	116,418	344,210
CHANGE IN OTHER PAYABLES	0	-30,000
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	239,307	-9,969,246
CASH FLOWS FROM INVESTMENT ACTIVITIES		
PURCHASE OF EQUIPMENT/CIP	-10,697	-3,306,699
CUSTODIAL HOLDINGS	332	685
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	-10,365	-3,306,014
CASH FROM FINANCING ACTIVITIES		
	0	-480,000
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES	0	-480,000
CASH AT BEGINNING OF PERIOD	22,437,909	36,564,635
NET INCREASE (DECREASE) IN CASH	-1,407,488	-15,534,214
CASH AT END OF PERIOD	21,030,421	21,030,421

MODOC MEDICAL CENTER

"KEY STATISTICS"

Twelve Months Ending, March 31, 2023

	Mar-23		Feb-23		Jan-23		Dec-22		Nov-22		Oct-22		Sep-22		Aug-22		Jul-22		Jun-22		May-22		Apr-22		Mar-22		FY 23 YTD	FY 22 YTD	12 Mos.
	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.	Act.	Bud.			
Patient-Days																													
Adults/Peds	100	103	70	101	76	139	114	127	126	116	111	140	119	133	58	141	144	139	107	132	66	55	94	84	103	87	918	1,139	1,185
Swing	52	50	41	45	17	31	43	3	47	64	35	58	15	54	-	62	42	52	22	29	18	42	34	80	50	67	292	419	366
SNF	1,536	1,248	1,339	1,154	1,494	1,283	1,416	1,224	1,240	1,192	1,256	1,236	1,241	1,217	1,332	1,334	1,191	1,360	1,163	1,361	1,208	1,317	1,192	1,216	1,248	1,224	12,045	11,248	15,608
Total "Patient Days"	1,688	1,401	1,450	1,300	1,587	1,453	1,573	1,354	1,413	1,372	1,402	1,434	1,375	1,404	1,390	1,537	1,377	1,551	1,292	1,522	1,292	1,414	1,320	1,380	1,401	1,378	13,255	12,806	17,159
ADC																													
Adults/Peds	3.23	3.32	2.50	3.61	2.45	4.48	3.68	4.10	4.20	3.87	3.58	4.52	3.97	4.43	1.87	4.55	4.65	4.48	3.57	4.40	2.13	1.77	3.13	2.80	3.32	3.11	3.35	4.16	3.25
Swing	1.68	1.61	1.46	1.61	0.55	1.00	1.39	0.10	1.57	2.13	1.13	1.87	0.50	1.80	-	2.00	1.35	1.68	0.73	0.97	0.58	1.35	1.13	2.67	1.61	2.39	1.07	1.53	1.00
SNF	49.55	40.26	47.82	41.21	48.19	41.39	45.68	39.48	41.33	39.73	40.52	39.87	41.37	40.57	42.97	43.03	38.42	43.87	38.77	45.37	38.97	42.48	39.73	40.53	40.26	43.71	43.96	41.05	42.76
Total "Average Daily Census"	54.45	45.19	51.79	46.43	51.19	46.87	50.74	43.68	47.10	45.73	45.23	46.26	45.83	46.80	44.84	49.58	44.42	50.03	43.07	50.73	41.68	45.61	44.00	46.00	45.19	49.21	48.38	46.74	47.01
ALOS																													
Adults/Peds	4.00		3.89		5.43		4.22		5.04		6.53		6.61		3.87		10.29		4.86		5.08		4.48		4.29		5.31	6.06	5.17
Swing	13.00		5.86		5.67		10.75		7.83		17.50		5.00		#DIV/0!		14.00		7.33		9.00		17.00		12.50		9.13	17.46	9.38
Admissions																													
Adults/Peds	25	24	18	13	14	21	27	22	25	21	17	25	18	19	15	19	14	24	22	22	13	7	21	16	24	15	173	188	229
Swing	4	4	7	5	3	2	4	1	6	2	2	3	3	4		1	3	2	3	2	2	2	2	4	5	32	24	39	
SNF	2	3	3	1	4	4	6	4	9	2	1	5	3	1	6	1	4	3	1	2	2	4	1	3	3	7	38	21	42
Total "Admissions"	31	31	28	19	21	27	37	27	40	25	20	33	24	24	21	21	21	29	26	26	17	13	24	21	31	27	243	233	310
Discharges																													
SNF	1		3		4		1		5		2		4		4		3		1		1		4		2		27	26	33
Days in Period	31		28		31		31		30		31		30		31		31		30		31		30		31		274	274	365
Amulatory Service Statistics																													
Emergency Visits	473	448	417	362	460	469	567	418	537	489	527	452	512	485	470	458	528	459	482	459	500	412	497	366	448	385	4,491	4,040	5,970
Ambulance Rur Visits	92	60	64	48	79	67	103	65	83	65	82	68	76	67	57	63	60	69	65	79	48	73	64	73	60	66	696	572	873
Clinic Visits		1,025	1,062	872	1,160	882	891	794	935	955	981	881	941	1,020	1,022	1,029	756	904	802	977	890	966	831	1,013	1,025	1,164	7,748	8,362	10,271
Canby Clinic Visits	207	251	195	209	239	157	174	160	171	162	206	213	102	210	187	249	162	234	187	241	210	239	228	276	251	252	1,643	1,845	2,268
Canby Dental	96	211	170	187	238	185	162	181	189	212	211	203	256	229	180	212	193	246		249		205		211		1,695	1,866	2,149	
Observation Admits	7	2	5	8	4	2	3	2	3	2	4	2	3	2	8	8	1	2	2	8	3	8	1	5	2	5	38	30	44
Observation Ca Hours	151.9	84		425	157.0	57	94.3	162	177.3	24		134		78	368.8	259		68			136.3	270	45.5		83.6	210	949	1,289	1,131
Ancillary Services Statistics																													
Surgeries	5	15	1	6	2	2	10	12	1	7	6	4	7	6	15	3	9	3	2	3	12	16	15	16	15	22	56	58	85
Endoscopies	13	26	20	25	23	19	7	17	17	11	23	13	26	19	9	21	9	5	16	21	24	19	20	21	26	13	147	156	207
Surgery & Reco Minutes	993	833	538	730	774	533	556	492	413	478	809	556	1,099	798	695	541	368	327	490	574	641	765	691	714	833	688	6,245	5,288	8,067
Anesthesia Minutes	1,349	2,269	871	1,727	1,088	1,353	990	1,245	618	654	842	1,285	2,192	1,652	1,527	885	915	610	977	1,278	1,693	1,757	1,780	1,709	2,269	1,498	10,392	11,680	14,842
Laboratory Tests	5,336	5,860	4,355	5,554	4,730	7,463	5,267	6,066	5,194	6,312	5,437	6,481	5,492	6,994	5,987	7,172	6,835	6,015	6,959	6,040	6,322	6,299	5,309	5,777	5,860	5,580	48,633	57,917	67,223
EKG Tests-Acut Proc	128	109	116	91	109	117	131	96	133	84	118	15	124	99	119	127	114	122	115	115	90	114	110	116	109	110	1,092	860	1,407
EKG Tests-Clinic Proc	11	2	7	5	11	5	5	4	5	6	8	8	7	2	8	3	5	2	7	2	7	4	11	6	45	57	64		
Radiology-Diag Proc	260	273	298	271	285	281	279	276	314	259	332	249	278	251	285	267	236	311	290	288	268	302	270	252	273	280	2,567	2,438	3,395
Ultrasounds Proc	132	126	104	83	71	96	109	112	110	95	47	106	104	115	126	73	99	117	123	113	111	101	97	121	126	138	902	923	1,233
CT Scans Proc	147	135	122	125	112	94	135	105	130	110	182	64	107	107	126	107	128	97	143	91	129	84	123	113	135	95	1,189	944	1,584
MRI Proc	11	13	32	23	14		10		13	24	17		9		42		9	20	22		31		10		13		157	60	220
Physical Therap Sessions	497	637	597	255	575	569	576	546	601	333	438	352	536	520	615	653	367	804	541	520	455	520	614	622	637	532	4,802	4,659	6,412
Retail Pharmacy-Scripts		2,846	2,239	2,454	2,700	2,784	2,701	2,759	2,767	2,821	2,580	2,870	2,645	2,805	2,755	2,885	2,486	2,799	2,755	3,012	2,612	2,631	2,531	3,090	2,846	3,320	20,873	25,023	28,771
Dietician Consults																							1		1		-	3	1

MODOC MEDICAL CENTER
"FULL TIME EQUIVALENT REPORT"
 Twelve Months Ending: March 31, 2023

Department	Mar-23	Feb-23	Jan-23	Dec-22	Nov-22	Oct-22	Sep-22	Aug-22	Jul-22	Jun-22	May-22	Apr-22	12 Mo Ave
Med / Surg	12.23	13.44	16.17	15.25	14.62	14.59	13.03	13.27	15.35	13.64	14.02	17.24	14.40
Comm Disease Care				0.03	0.06	0.06	0.1	0.07	0.3	0.14	0.19	0.52	0.16
Swing Beds													#DIV/0!
Long Term - SNF	43.83	46.28	45	43.54	45.03	44.25	46.06	46.78	46.08	46.82	45.47	48.65	45.65
Emergency Dept	11.26	10.01	8.56	10.00	11.31	9.32	9.73	7.97	9.46	8.43	8.37	8.75	9.43
Ambulance - Alturas	10.29	9.43	10.17	9.31	9.8	10.00	10.06	10.09	9.29	9.75	10.15	9.48	9.82
Clinic	21.59	23.12	21.28	22.10	21.52	21.59	20.56	20.67	20.77	21.79	21.67	20.58	21.44
Canby Clinic	7.91	8.37	7.68	8.10	7.99	7.26	7.31	8.21	9.82	10.85	10.76	10.89	8.76
Canby Dental	2.26	2.87	3.23	3.03	2.83	3.39	3.79	3.73	4.83	4.15	3.47	3.48	3.42
Surgery	5.17	5.58	3.96	3.46	3.65	4.59	5.77	4.01	3.83	4.52	4.91	5.22	4.56
IRR										0.06			0.06
Lab	7.61	7.94	7.37	8.41	8.91	7.97	7.89	8.18	8.82	8.27	7.51	6.89	7.98
Radiology	3.51	3.87	3.77	4.27	6.04	4.56	4.7	3.71	3.8	3.65	3.51	3.93	4.11
MRI													#DIV/0!
Ultrasound	1.44	1.42	1.26	1.08	1.09	1.18	1.44	1.18	1.66	1.59	1.49	1.49	1.36
CT	1.36	1.50	1.35	1.63	1.54	1.62	1.36	2.25	1.47	1.65	1.5	1.68	1.58
Pharmacy	1.79	1.92	1.76	2.02	1.93	1.74	1.63	1.93	1.7	1.76	1.74	1.82	1.81
Physical Therapy	6.33	5.55	5.22	6.41	5.01	6.01	6.68	8.21	6.11	5.87	6.26	6.81	6.21
Other PT					0.11	0.08	0.11	0.04	0.03	0.15	0.17	0.15	0.11
Dietary	18.38	18.63	17.8	17.85	18.16	17.62	18.5	18.41	18.51	18.45	18.89	18.85	18.34
Laundry	0.83	1.08	1.05	1.02	1	0.94	0.96	1.81	1.02	2.12	1.33	1.72	1.24
Activities	3.6	3.62	3.49	3.06	3.05	2.86	2.93	1.40	2.93	3.08	3.03	2.76	2.98
Social Services	1.8	1.84	1.72	1.66	1.1	1.91	1.9	1.87	1.81	1.95	2.08	1.94	1.80
Purchasing	2.99	3.08	3.03	3.05	3.03	3.15	3.1	3.00	2.77	3.01	3.04	3.06	3.03
Housekeeping	12.54	12.62	11.79	11.27	12.14	10.99	11.45	10.94	12.52	10.31	10.92	10.55	11.50
Maintenance	6.04	6.06	5.86	6.06	5.73	5.99	5.94	4.97	4.95	5.17	4.96	5.30	5.59
Data Processing	5.65	5.78	5.24	5.43	5.46	5.45	5.19	5.04	5.27	4.48	4.56	4.40	5.16
General Accounting	4.03	4.25	4.07	4.08	4.05	4.03	4.04	4.23	4.08	4.06	3.94	4.10	4.08
Patient Accounting	5.31	5.49	5.52	5.59	4.97	5.71	5.51	7.43	4.99	4.20	4.25	4.11	5.26
Administration	3.34	3.45	3.34	3.45	3.31	3.51	3.32	3.40	3.42	3.24	3.34	3.44	3.38
Human Resources	2	1.99	1.98	2.00	2.04	2.00	2.01	2.00	1.99	1.99	1.98	1.99	2.00
Medical Records	7.74	7.73	7.54	7.76	7.62	7.78	7.43	7.73	7.27	6.83	6.96	7.74	7.51
Nurse Administration	1.97	1.83	2.68	2.09	2.73	2.91	2.81	2.89	2.93	2.68	2.72	2.73	2.58
In-Service	1.03	1.01	1.06	1.02	1.03	1.00	1.00	1.04	1.12	1.19	1.18	1.00	1.06
Utilization Review	1.5	1.50	1.5	1.49	1.2	0.50	0.5	0.48	0.63	0.48	0.5	0.45	0.89
Quality Assurance	0.5	0.51	0.51	0.51	0.58	0.50	0.5	0.53	0.19	0.50	0.48	0.55	0.49
Infection Control	0.54	0.61	0.28	0.55	0.62	0.64	0.62	0.53	0.54	0.62	0.59	0.64	0.57
Retail Pharmacy	4.02	4.32	3.99	4.00	4.3	3.61	3.78	3.57	4.19	4.48	3.94	3.84	4.00
TOTAL	220.39	226.70	219.23	220.58	223.56	219.31	221.71	221.57	224.45	221.93	219.88	226.75	222.17

Canby Clinic**Mar-23 YTD FY23**

Gross Rev	<u>\$56,526.61</u>	<u>\$474,072.49</u>
Salaries	\$53,213.95	\$434,540.87
Benefits	\$4,999.10	\$39,041.66
Registry	\$0.00	\$0.00
Pro Fees	\$0.00	\$0.00
Supplies	\$12,563.62	\$51,315.06
Minor Equip	\$0.00	\$1,385.51
Purch Svcs	\$120.00	\$2,077.88
Repairs	\$341.52	\$9,818.55
Depr	\$4,020.28	\$36,182.52
Lease	\$0.00	\$0.00
Utils	\$3,798.29	\$17,380.44
Lic & Taxes	\$246.00	\$4,452.01
Due & Subscriptions	\$1,335.01	\$20,671.71
Outside Training	\$0.00	\$1,104.99
Travel	\$0.00	\$1,167.77
Recruiting	\$0.00	\$5,000.00
Other	<u>\$1,106.44</u>	<u>\$6,310.50</u>
Total Expenses	\$81,744.21	\$630,449.47
Gross Contribution	<u><u>-\$25,217.60</u></u>	<u><u>-\$156,376.98</u></u>
Patient Visits	203	1,627

Canby Dental**23-Mar YTD FY 23**

Gross Rev	\$32,162.50	\$509,299.00
Salaries	\$10,824.15	\$144,853.01
Benefits	\$505.54	\$13,844.07
Registry	\$0.00	\$0.00
Pro Fees	\$6,000.00	\$106,442.00
Purch Svcs	\$4,563.33	\$32,680.31
Supplies	\$2,715.92	\$28,940.10
Minor Equip	\$7,060.92	\$7,529.67
Repairs	\$0.00	\$2,127.40
Lease	\$0.00	\$0.00
Dues & Subscriptions	\$422.15	\$3,348.04
Outside Training	\$0.00	\$65.00
Travel	\$1,097.50	\$3,485.13
Utils	\$0.00	\$0.00
Ins	\$0.00	\$0.00
Depr	\$499.11	\$1,996.77
Other	\$285.18	\$11,779.63
Total Expenses	\$33,973.80	\$357,091.13
Net Income	-\$1,811.30	\$152,207.87
Patient Visits	96	1,702

RETAIL PHARMACY OPERATIONS

	Mar-23	Feb-23	Jan-23
RETAIL PHARM - PRESCRIPTIONS	276,232.80	222,143.14	255,688.27
RETAIL PHARM - OVER THE COUNTER	1,241.22	1,122.95	1,051.57
RETAIL PHARM - REBATES & REFUNDS	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
TOTAL REVENUE	277,474.02	223,266.09	256,739.84
Scripts per Stats	2,665	2,239	2,700
RETAIL PHARM - MANAGEMENT	12,345.89	16,069.85	13,698.02
RETAIL PHARM - TECH & SPECIALIST	19,722.63	15,977.01	16,151.33
RETAIL PHARM - FICA	2,173.02	2,391.95	2,823.36
RETAIL PHARM - VAC & HOL PAY	2,528.54	2,446.46	2,286.68
RETAIL PHARM - PRO FEES OR CONTRACT SE	0.00	0.00	0.00
RETAIL PHARM - CONSULTANT FEES	0.00	0.00	0.00
RETAIL PHARM - PHARMACEUTICALS	201,496.58	171,024.31	187,450.80
RETAIL PHARM - MED SUPPLIES	110.68	0.00	0.00
RETAIL PHARM - MINOR EQUIPMENT	0.00	0.00	0.00
RETAIL PHARM - NON-MED SUPPLIES	544.87	199.71	306.65
RETAIL PHARM - REPAIRS & MAINT	0.00	0.00	0.00
RETAIL PHARM - OTHER PURCH SVCS	6,628.22	8,015.20	-17,959.01
RETAIL PHARM - DEPRECIATION	68.11	68.12	68.12
RETAIL PHARM - RENTS & LEASES	3,514.58	7,029.16	21,087.48
RETAIL PHARM - UTILITIES-ELECTRICITY	0.00	0.00	0.00
RETAIL PHARM - WATER	0.00	0.00	0.00
RETAIL PHARM - LICENSES & TAXES	0.00	0.00	0.00
RETAIL PHARMACY - TELEPHONE	0.00	0.00	0.00
RETAIL PHARM - DUES & SUBSCR	75.02	0.00	0.00
RETAIL PHARM - TRAVEL	0.00	0.00	0.00
RETAIL PHARM - RECRUITING	0.00	0.00	0.00
RETAIL PHARM - OTHER	-9.89	7.99	0.00
RETAIL PHARM - 340B DRUGS	<u>11,145.73</u>	<u>7,394.80</u>	<u>8,818.01</u>
TOTAL EXPENSES	260,343.98	230,624.56	234,731.44
COGS	212,642.31	178,419.11	196,268.81
OP Exp	47,701.67	52,205.45	38,462.63
NET INCOME	17,130.04	-7,358.47	22,008.40
Sales	277,474.02	223,266.09	256,739.84
COGS	212,642.31	178,419.11	196,268.81
Gross Margin	23.36%	20.09%	23.55%
Avg Gross per Script	104.12	99.72	95.09
Avg COGS per Script	79.79	79.69	72.69
Accumulative Income since opening	427,448.93	410,318.89	417,677.36

ATTACHMENT D

MONEY MARKET ACCOUNT #23-02 RESOLUTION



Resolution #23-02

April 27, 2023

**LAST FRONTIER HEALTHCARE DISTRICT
BOARD OF DIRECTORS
CONSIDERATION / ACTION**

**RESOLUTION REQUESTING THE BOARD OF DIRECTORS TO AUTHORIZE A
MONEY MARKET ACCOUNT WITH PLUMAS BANK**

WHEREAS, Plumas Bank has made an offer to Modoc Medical Center to open a Money Market Account paying 3% as long as it has a minimum of \$1M in the account.

WHEREAS, the cash placed in Plumas Bank's Money Market account would remain liquid and present a significant interest advantage over the current rate through the Local Agency Investment Fund (LAIF).

THEREFORE, Effective April 27, 2023, the **LAST FRONTIER HEALTHCARE DISTRICT** Board of Directors hereby authorizes the opening of a Money Market Account with Plumas Bank in Alturas, California and hereby authorizes the following, and only the following, as authorized signers on the Money Market Account at Plumas Bank in Alturas, California:

Carol Madison
Edouard (Jim) Cavasso
Kevin Kramer – CEO
Patrick Fields – CFO
Jin Lin – Controller

PASSED, APPROVED AND ADOPTED by the **LAST FRONTIER HEALTHCARE DISTRICT** Board of Directors in the City of Alturas, County of Modoc, California at the regular meeting held on the 27th day of April 2023 by the following vote:

LFHD Board Members	Aye	Nay	Absent	Abstain
Amy Foster , Chair				
Edouard (Jim) Cavasso , Vice Chair				
De Funk , Secretary				
Carol Madison , Treasurer				
Paul Dolby , Director				

THE MOTION CARRIES / FAILS.

Amy Foster, Chair
LAST FRONTIER HEALTHCARE DISTRICT
BOARD OF DIRECTORS
LAST FRONTIER HEALTHCARE DISTRICT

I, **Denise King**, Clerk of the Board of Directors in and for the **LAST FRONTIER HEALTHCARE DISTRICT**, do hereby certify and attest that the above and foregoing is a full, true and correct copy of an **ORDER** as it appears in the Minutes of said Regular Meetings of the Board of Directors this 27th day of April 2023 on file in my office.

WITNESS my hand and the seal of the Board of Directors this 27th day of April 2023.

Denise R. King, Clerk of the Board
LAST FRONTIER HEALTHCARE DISTRICT