



A G E N D A

LAST FRONTIER HEALTHCARE DISTRICT FINANCE COMMITTEE

Tuesday December 10, 2024 – 3:30 pm
Education Conference Room – Modoc Medical Center
1111 N Nagle St. Alturas, California

Parties with a disability, as provided by the American Disabilities Act, who require special accommodations or aids in order to participate in this public meeting should make requests for accommodation to the Modoc Medical Center Administration at least 48 hours prior to the meeting.

Subject	Discussion	Attachment
1. Call to Order		
2. Agenda Approval	R. Boulade - Changes, additions and/or deletions to the Agenda.	
3. Minutes of the October 2024, Regular LFHD Finance Committee Meeting	D. King – Presentation of the October 2024, Regular LFHD Finance Committee meeting for approval.	Attachment A
4. Discussion Items		
A. LFHD Financial Statement – October 2024 (unaudited)	J. Lin – LFHD Financial Statement – October 2024 (<i>unaudited</i>)	Attachment B
B. FD’s Report	J. Lin – Update on the Accounting Department.	
C. CEO’s Report	K. Kramer – Update on District/Hospital projects.	
5. Adjournment		

AGENDA POSTED AT: MODOC COUNTY COURTHOUSE / ALTURAS CITY HALL / MMC WEBSITE/ MMC LOBBY ENTRANCE - WWW.MODOCMEDICALCENTER.ORG ON November 29, 2024.

ATTACHMENT A

Regular LFHD Finance Committee Meeting Minutes

October 2024



MINUTES

LAST FRONTIER HEALTHCARE DISTRICT FINANCE COMMITTEE

Tuesday, October 29, 2024 – 3:30 pm
Modoc Medical Center; Education Conference Room;
1111 N Nagle St.; Alturas, California

Present:

- Rose Boulade
- Denise King
- Kevin Kramer
- Jin Lin
- Scott Swasey

Absent:

- Joseph Johnson

Subject	Discussion	Action
1. Call to Order	Rose Boulade , called the meeting of the Last Frontier Healthcare District Finance Committee to order at 3:32 pm on Tuesday, October 29, 2024, in the Education Conference Room at Modoc Medical Center in Alturas, California.	
2. Agenda Approval	R. Boulade - Changes, additions, deletions to the Agenda.	Scott Swasey approved the agenda as presented, Kevin Kramer seconded.
3. Minutes of the September 24, 2024, Regular LFHD Finance Committee Meeting	D. King presented the minutes of the September 24, 2024, LFHD Finance Committee Regular Meeting.	Kevin Kramer approved the minutes as presented, Rose Boulade seconded, Scott Swasey abstained.
4. Discussion Items		
A. Last Frontier Healthcare District Financial Statement – September 2024 (unaudited)	J. Lin presented the <i>unaudited</i> Last Frontier Healthcare District Financial Statement for <i>September 2024</i> from the narratives and financial statements provided in the Finance Committee meeting packet.	
B. Finance Director's Report	<p>Accounting</p> <ul style="list-style-type: none"> • September was a busy month. • We submitted almost all the items for the cost report - will have a follow up with the Auditors in the next two months. • We have an Full Time Accounts Payable Tech that started two weeks ago, he has been doing a great job, and he should be able to work on his own with minimal supervision by the end of next month. • Our controller should be able to start her normal shifts next week. <p>Floater</p> <ul style="list-style-type: none"> • Our new Office Worker starts on Monday, she had her first day of training with Debbie Rogers yesterday. Debbie was very impressed and said she will be the right fit to replace her while she is on medical leave starting November 8th; The other 	

Subject	Discussion	Action
	<p>three office workers have been filling in different departments as needed.</p> <p>Purchasing</p> <ul style="list-style-type: none"> • Doing great. 	
<p>C. CEO's Report</p>	<p>Interim Financing</p> <ul style="list-style-type: none"> • Interim financing funds are available. We have not used those yet. We have been taking some of our money out of our treasury investments to help fund our portions of the project as needed to continue to provide enough cash for operations. • Schedule is back on track – completion in April 2025 and open in June 2025, working mostly on the interior now. <p>Old SNF/Wanerview</p> <ul style="list-style-type: none"> • We heard back from CDPH, they have asked us to submit a formal proposal to CMS to keep the old SNF open. Ed and I will work on that over the next couple of weeks and submit it so that we can get formal notice from CMS if they will allow us to keep the old SNF open and retain our rate as a DP/SNF. Will keep you updated as this progresses and as we hear back from them. <p>Other Items</p> <ul style="list-style-type: none"> • Adam will start sending the Lights On Dashboards at the beginning of each month. • Kevin recommended that the November/December meeting be held on December 10. Finance members agreed that this date would work. Meeting to be held in the Education Room at 3:30pm. 	

5. Adjournment **Rose Boulade** adjourned the LFHD Finance Committee meeting at 4:19 pm. The next meeting of the Last Frontier Healthcare District Finance Committee will be Tuesday December 10, 2024, at 3:30 pm and will be held in the Education Conference Room at Modoc Medical Center in Alturas, California.

Respectfully submitted:

Denise King
 Last Frontier Healthcare District Clerk

Date

ATTACHMENT B

**LFHD FINANCIAL
STATEMENT**

October 2024

(unaudited)

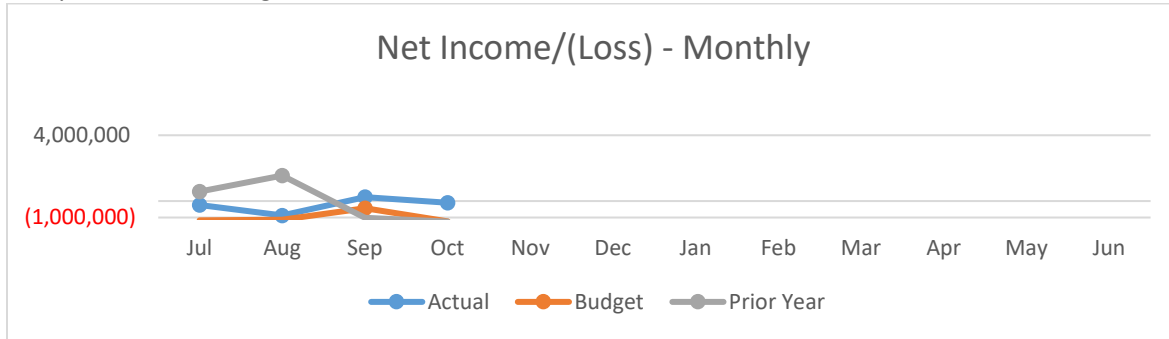


Modoc Medical Center
Financial Narrative
For the Month of October 2024

Prepared by Jin Lin, Finance Director

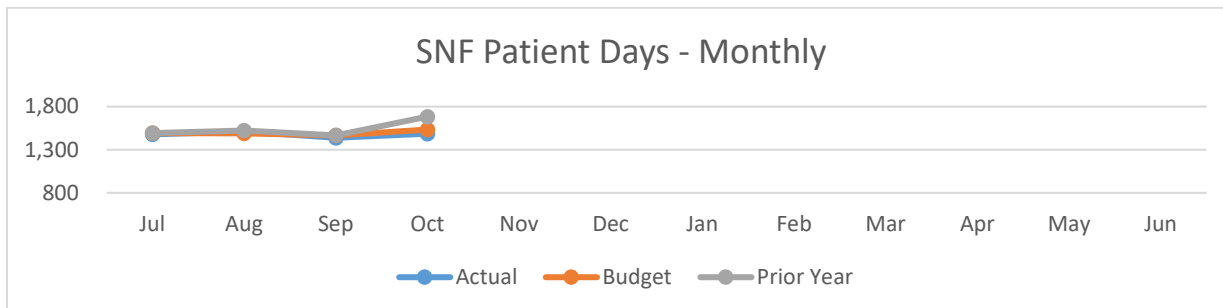
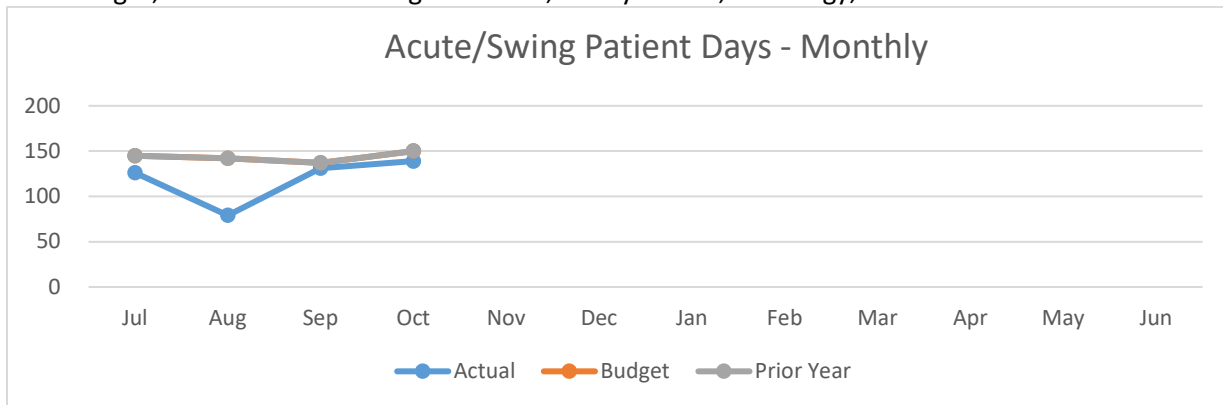
Summary

During the month of October, Modoc Medical Center reported a net Loss from operations of \$202K that was above budget by \$928K. Inpatient revenue was up by \$197K and outpatient revenue was also up by \$484K compared to the budget. Total patient revenue was \$4.701 million, showing an increase of \$681K compared to the budget. Net income, including Non-Operating Activity, showed a loss of \$102K compared to the budgeted loss of \$1.234 million.



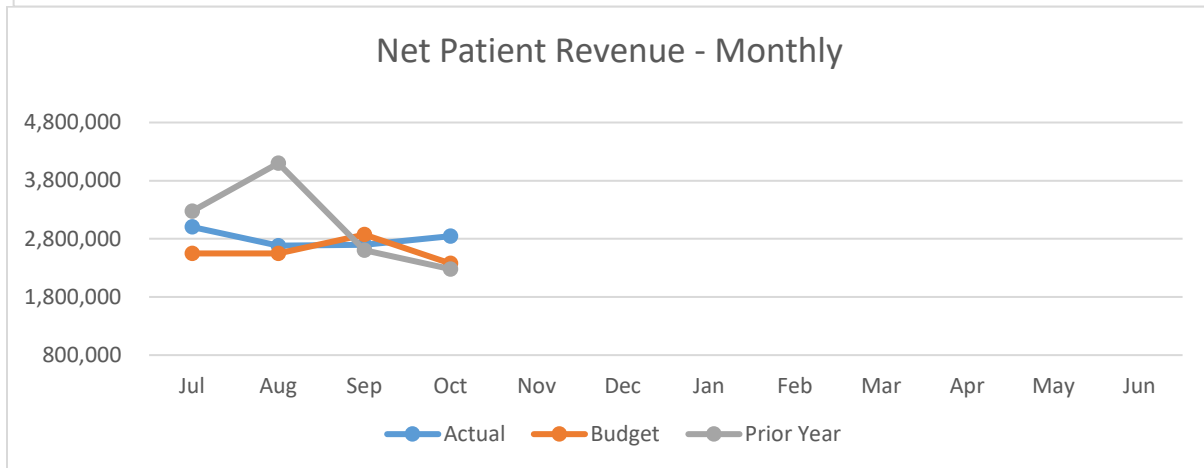
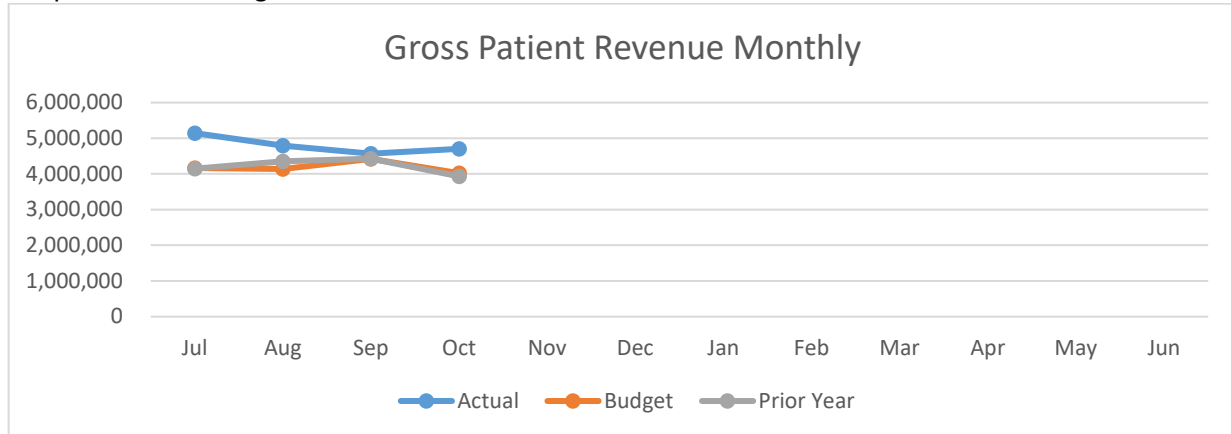
Patient Volumes

Combined Acute Days were under budget for the month by 11 days. The SNF Patient Days were up to 1,484 under budget by 50 days. Overall Inpatient Days were under budget by 61 days (1,623 actual vs. 1,684 budget). Outpatient visits in ER, Ambulance, lab, Retail Pharmacy, Canby Clinic, and Surgery were over budget; and were under budget in Clinic, Canby Dental, Radiology, and Ultrasounds.



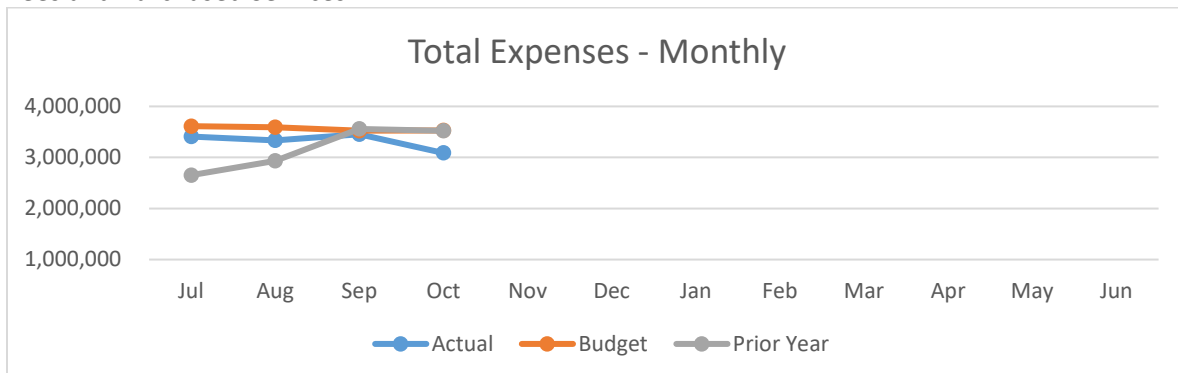
Revenues

Gross Patient Revenues were \$4.702 million, compared to the budget of \$4.020 million. Inpatient Revenue was \$1.519 million compared to the budget of \$1.322 million; and Outpatient Revenue was \$3.182 million compared to the budget of \$2.698 million. Net Patient Revenue was \$2.845 million, compared to the budget of \$2.376 million.



Expenses

Total Operating Expenses were \$3.087 million this month, compared to a budget of \$3.528 million. Operating expenses were down \$396K from the prior month. The decreases mainly were in Professional Fees and Purchased Services.



Non-Operating Activity

Non-Operating expenses for the month: \$80K from accrued USDA loan interest. District Vouchers totaled \$8K. Interest income of \$86K from CDs, and Retail pharmacy showed a profit of \$101K. Total non-operating income for the month showed a profit of \$99k.

Balance Sheet

Cash decreased for October by \$6.443 million to \$23.231 million due to the new SNF Pay App. The total liabilities decreased by \$1.052 million. Days in Cash totaled 211. Days in AP totaled 13. Days in AR totaled 81. The current ratio was 9.84. Net AR as a percentage of gross AR was 39.87%.

Modoc Medical Center
Income Statement Trend

	<u>Jul-23</u>	<u>Aug-23</u>	<u>Sep-23</u>	<u>Oct-23</u>	FYE 2024 YTD YTD	FYE 2025 YTD YTD	<u>Jul-24</u>	<u>Aug-24</u>	<u>Sep-24</u>	<u>Oct-24</u>
Revenues										
Room & Board - Acute	345,492	317,987	318,575	283,531	1,265,585	2,538,877	681,023	405,005	744,172	708,677
Room & Board - SNF	812,447	827,207	802,683	697,273	3,139,610	3,229,262	824,217	827,753	766,813	810,479
Ancillary	195,932	165,072	211,691	148,162	720,857	0		0	0	0
Total Inpatient Revenue	1,353,871	1,310,266	1,332,949	1,128,966	5,126,052	5,768,139	1,505,240	1,232,758	1,510,985	1,519,156
Outpatient Revenue	2,797,167	3,047,136	3,094,016	2,802,183	11,740,502	13,433,872	3,638,233	3,557,140	3,056,540	3,181,959
Total Patient Revenue	4,151,039	4,357,402	4,426,965	3,931,149	16,866,554	19,202,011	5,143,473	4,789,898	4,567,524	4,701,115
Bad Debts		26,790	1,821,473	1,651,547	3,499,810	1,203,937	333,441	753,529	116,967	
Contractual Adjts	878,097	231,127	0	0	1,109,224	5,276,803	983,239	1,186,979	1,267,377	1,839,209
Admin Aids		0	0	0	0	1,491,100	823,372	166,594	484,062	17,071
Total Revenue Deductions	878,097	257,917	1,821,473	1,651,547	4,609,034	7,971,840	2,140,052	2,107,102	1,868,406	1,856,280
Net Patient Revenue	3,272,942	4,099,485	2,605,492	2,279,602	12,257,520	11,230,171	3,003,421	2,682,796	2,699,118	2,844,835
% of Charges	78.8%	94.1%	58.9%	58.0%	72.7%	58.5%	58.4%	56.0%	59.1%	60.5%
Other Revenue	22,979	214,711	17,954	71,790	327,434	99,136	37,465	4,213	16,924	40,534
Total Net Revenue	3,295,921	4,314,196	2,623,446	2,351,392	12,584,954	11,329,307	3,040,886	2,687,009	2,716,042	2,885,369
Expenses										
Salaries	1,312,653	1,410,174	1,228,267	1,460,794	5,411,888	5,920,331	1,527,863	1,437,249	1,444,284	1,510,934
Benefits and Taxes	283,231	288,143	279,753	333,123	1,184,250	1,279,292	331,128	289,812	316,206	342,146
Registry	164,005	200,472	428,038	174,694	967,209	1,020,908	246,179	339,927	237,286	197,516
Professional Fees	245,148	326,918	695,436	622,160	1,889,662	1,527,577	467,629	382,442	407,095	270,410
Purchased Services	226,663	143,964	179,246	74,621	624,494	636,284	102,186	186,434	246,625	101,039
Supplies	111,164	208,947	338,443	423,168	1,081,722	1,269,867	358,177	288,679	357,516	265,495
Repairs and Maint	20,972	32,333	23,527	45,479	122,311	177,647	35,962	34,099	75,654	31,931
Lease and Rental	3,649	3,465	4,183	3,671	14,968	21,500	4,529	4,219	7,647	5,105
Utilities	52,947	48,744	44,880	45,139	191,710	245,216	48,137	65,094	74,090	57,894
Insurance	1,973	16,578	66,324	82,154	167,029	173,288	43,552	43,552	42,632	43,552
Depreciation	176,246	175,544	169,494	174,984	696,268	709,818	177,946	177,549	174,027	180,297
Other	54,308	79,770	100,372	84,434	318,884	333,429	68,109	84,564	100,195	80,562
Total Operating Expenses	2,652,959	2,935,052	3,557,963	3,524,421	12,670,395	13,315,158	3,411,398	3,333,621	3,483,258	3,086,882
Income from Operations	642,962	1,379,144	(934,517)	(1,173,029)	(85,441)	(1,985,851)	(370,512)	(646,611)	(767,216)	(201,513)
Property Tax Revenue	(2,516)	(2,453)	(455)	(3,619)	(9,043)	0	0	0	0	0
Interest Income	38,542	282,246	15,214	38,584	374,586	411,152	107,452	30,566	186,563	86,571
Interest Expense	(84,271)	(85,120)	(82,022)	(83,356)	(334,769)	(317,905)	(79,974)	(79,713)	(77,315)	(80,904)
Gain/Loss on Asset Disposal/Forte	0	0	0	0	0	0				
Retail Pharmacy Net Activity	(20,671)	(23,391)	(21,787)	(27,899)	(93,748)	170,904	107,736	(171,454)	133,165	101,457
Other Non-Operating Income	0	0	0	0	0	(24,619)	(9,862)	(4,090)	(2,952)	(7,714)
Total Non-Operating Revenue	(68,916)	171,282	(89,050)	(76,290)	(62,974)	239,532	125,353	(220,601)	242,413	107,124
Net Income	574,046	1,550,426	(1,023,567)	(1,249,319)	(148,415)	(1,746,319)	(245,159)	(867,212)	(524,803)	(94,389)
EBIDA	834,563	1,811,090	(772,051)	(990,979)	882,622	(718,596)	12,761	(609,951)	(273,461)	166,812
Operating Margin %	19.5%	32.0%	-35.6%	-49.9%	-0.7%	-17.5%	-12.2%	-24.1%	-28.2%	-7.0%
Net Margin %	17.4%	35.9%	-39.0%	-53.1%	-1.2%	-15.4%	-8.1%	-32.3%	-19.3%	-3.3%
EBIDA Margin %	25.3%	42.0%	-29.4%	-42.1%	7.0%	-6.3%	0.4%	-22.7%	-10.1%	5.8%

Modoc Medical Center
Balance Sheet
For the month of October 2024

	Unaudited 10/31/2024	Unaudited 9/30/2024	Unaudited 8/31/2024	Unaudited 7/31/2024	Unaudited 24-Jun	Unaudited 24-May	Unaudited 24-Apr	Unaudited 24-Mar	Unaudited 24-Feb	Unaudited 24-Jan	Unaudited 23-Dec	Unaudited 23-Nov	Unaudited 23-Jul
Cash	1,358,273	1,286,064	2,336,433	2,365,865	2,040,226	1,461,100	1,475,140	2,524,085	677,751	1,121,545	1,395,384	326,804	834,261
Investments	20,648,864	27,164,374	29,258,720	34,438,664	35,207,420	41,068,608	23,539,822	21,514,382	21,659,450	29,504,053	31,271,417	33,414,624	34,723,012
Designated Funds	1,223,673	1,223,237	1,222,069	1,220,579	1,218,830	1,220,821	915,998	917,895	918,356	917,902	913,758	914,608	621,067
Total Cash	23,230,810	29,673,675	32,817,221	38,025,108	38,466,476	43,750,529	25,930,959	24,956,361	23,255,557	31,543,500	33,580,560	34,656,036	36,178,340
Gross Patient AR	12,834,528	15,217,390	14,384,129	15,951,519	17,014,906	18,067,468	19,104,506	20,642,241	20,663,365	19,174,034	17,032,707	15,278,904	12,942,701
Allowances	(7,717,620)	(9,190,983)	(9,053,140)	(10,459,358)	(10,896,501)	(10,475,514)	(10,817,046)	(10,055,688)	(10,249,085)	(11,234,472)	(9,294,158)	(7,977,587)	(5,794,697)
Net Patient AR	5,116,908	6,026,407	5,330,989	5,492,161	6,118,405	7,591,954	8,287,460	10,586,553	10,414,280	7,939,562	7,738,548	7,301,317	7,148,004
% of Gross	39.9%	39.6%	37.1%	34.4%	36.0%	42.0%	43.4%	51.3%	50.4%	41.4%	45.4%	47.8%	55.2%
Third Party Receivable	429,549	429,549	151,108	408,396	532,397	404,549	14,256,512	13,564,567	12,571,039	151,107	151,107	151,107	472,166
Other AR	607,392	549,917	564,585	744,835	601,047	438,491	379,774	504,211	554,889	475,283	539,141	428,029	479,695
Inventory	606,175	630,091	501,991	476,338	414,897	464,974	480,896	456,600	425,161	405,115	406,575	413,036	253,513
Prepays	630,453	748,609	635,005	678,955	729,187	477,478	440,264	522,783	548,118	578,026	569,994	569,980	
Total Current Assets	30,621,287	38,058,248	40,000,899	45,825,793	46,862,409	53,127,975	49,775,864	50,591,075	47,743,409	41,062,685	42,993,958	43,519,520	44,828,698
Land	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540
Bldg & Improvements	47,413,856	47,413,856	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806
Equipment	13,025,231	13,025,231	12,927,245	12,927,245	12,927,245	12,927,244	12,927,245	12,927,245	12,814,345	12,814,345	12,814,345	12,814,345	12,618,550
Construction In Progress	27,064,039	20,630,545	20,568,264	20,414,450	20,339,100	12,831,246	10,112,006	9,194,159	9,227,542	8,459,503	8,439,529	7,932,196	7,125,575
Fixed Assets	88,216,665	81,783,171	81,535,855	81,382,041	81,306,691	73,798,836	71,079,597	70,161,750	70,082,233	69,314,194	69,294,220	68,786,887	67,784,471
Accum Depreciation	(19,549,863)	(19,369,849)	(19,195,631)	(19,017,884)	(18,839,740)	(18,666,588)	(18,487,648)	(18,314,480)	(18,135,539)	(17,969,358)	(17,791,715)	(17,612,910)	(16,919,573)
Net Fixed Assets	68,666,802	62,413,322	62,340,224	62,364,157	62,466,951	55,132,248	52,591,949	51,847,270	51,946,694	51,344,836	51,502,505	51,173,977	50,864,898
Other Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Assets	99,288,089	100,471,570	102,341,123	108,189,950	109,329,360	108,260,223	102,367,813	102,438,345	99,690,103	92,407,521	94,496,462	94,693,497	95,693,596
Accounts Payable	1,385,695	1,983,597	1,762,121	6,896,917	7,066,391	4,301,989	1,783,216	1,554,387	1,591,413	1,485,577	1,416,707	1,540,663	1,110,854
Accrued Payroll	905,405	1,439,060	1,329,161	1,252,679	1,043,403	1,114,355	1,435,404	1,278,546	1,232,410	1,073,671	1,031,976	905,124	1,090,317
Patient Trust Accounts	13,722	12,512	11,302	10,067	8,622	8,435	8,420	8,133	7,712	7,422	7,367	7,220	17,479
Third Party Payables	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000
Accrued Interest													
Other Current Liabilities/Accrue	325,575	247,049	170,349	90,794	487,290	406,605	321,122	245,228	165,429	89,790	485,158	405,474	84,157
Total Current Liabilities	3,110,396	4,162,217	3,752,933	8,730,456	9,085,706	6,311,385	4,028,162	3,566,294	3,476,964	3,136,460	3,421,208	3,338,481	2,782,806
Long Term Liabilities	30,320,360	30,320,360	32,101,000	32,101,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000
Total Liabilities	33,430,756	34,482,577	35,853,933	40,831,456	41,725,706	38,951,385	36,668,162	36,206,294	36,116,964	35,776,460	36,061,208	35,978,481	35,422,806
Fund Balance	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743
Current Year Income/(Loss)	(1,716,763)	(1,614,660)	(1,116,461)	(245,159)	8,001,526	9,612,096	6,002,909	6,535,309	3,876,397	-3,065,681	-1,261,488	-981,727	574,046
Total Equity	57,979,980	58,082,083	58,580,282	59,451,584	67,698,269	69,308,838	65,699,652	66,232,052	63,573,140	56,631,062	58,435,254	58,715,016	60,270,789
Total Liabilities and Equity	91,410,736	92,564,660	94,434,215	100,283,040	109,423,975	108,260,223	102,367,813	102,438,346	99,690,103	92,407,522	94,496,462	94,693,497	95,693,595
Days in Cash	211	270	298	346	350	412	244	239	223	303	322	333	347
Days in AR (Gross)	81	96	91	101	107	108	114	133	148	137	122	109	93
Days in AP	13	18	16	63	64	40	17	14	15	14	13	14	10
Current Ratio	9.84	9.14	10.66	5.25	5.16	8.42	12.36	14.19	13.73	13.09	12.57	13.04	16.11

STATEMENT OF CASH FLOWS

October-24

	CURRENT MONTH	October	September	FISCAL YEAR YTD	October	Jun-24
CASH FLOWS FROM OPERATING ACTIVITIES						
NET INCOME	-102,103			-1,746,319		
ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES						
DEPRECIATION EXPENSE	180,014	19,549,863	19,369,849	710,123	19,549,863	18,839,740
CHANGE IN PATIENT ACCOUNTS RECEIVABLE	909,499	5,116,908	6,026,407	1,001,497	5,116,908	6,118,405
CHANGE IN OTHER RECEIVABLES	-57,475	1,036,941	979,466	96,503	1,036,941	1,133,444
CHANGE IN INVENTORIES	37,917	606,175	644,092	-191,278	606,175	414,897
CHANGE IN PREPAID EXPENSES	118,156	630,453	748,609	98,734	630,453	729,187
CHANGE IN ACCOUNTS PAYABLE	-642,208	1,385,695	2,027,903	-5,680,696	1,385,695	7,066,391
CHANGE IN ACCRUED EXPENSES PAYABLE	78,526	325,575	247,049	-161,715	325,575	487,290
CHANGE IN ACCRUED SALARIES AND RELATED TAXES	-533,655	905,405	1,439,060	-137,998	905,405	1,043,403
CHANGE IN OTHER PAYABLES	0	480,000	480,000	0	480,000	480,000
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	90,774			-4,264,830		
CASH FLOWS FROM INVESTMENT ACTIVITIES						
PURCHASE OF EQUIPMENT/CIP	-6,432,744	88,216,665	81,783,921	-6,909,974	88,216,665	81,306,691
CUSTODIAL HOLDINGS	1,210	13,722	12,512	5,100	13,722	8,622
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	-6,431,534			-6,904,874		
CASH FROM FINANCING ACTIVITIES						
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES	0	30,320,360	30,320,360	-2,319,640	30,320,360	32,640,000
CASH AT BEGINNING OF PERIOD	29,673,675			38,466,476		
NET INCREASE (DECREASE) IN CASH	-6,442,862			-15,235,663		
CASH AT END OF PERIOD	23,230,813			23,230,813		

MODOC MEDICAL CENTER
"FULL TIME EQUIVALENT REPORT"
 Twelve Months Ending: October 31st, 2024

Department	Oct-24	Sep-24	Aug-24	Jul-24	Jun-24	May-24	Apr-24	Mar-24	Feb-24	Jan-24	Dec-23	Nov-23	12 Mo Ave
Med / Surg	15.01	13.82	15.30	15.20	16.11	16.35	16.08	15.04	14.57	11.56	15.61	12.59	14.77
Comm Disease Care						-							0.00
Swing Beds													#DIV/0!
Long Term - SNF	54.72	54.02	55.09	51.19	56.39	54.00	54.30	56.28	51.60	49.47	52.18	45.23	52.87
Emergency Dept	11.10	12.09	12.19	10.73	11.94	12.36	9.94	10.87	9.98	9.87	12.52	9.5	11.09
Ambulance - Alturas	9.94	10.78	11.60	10.12	10.24	10.74	10.69	11.34	10.56	12.07	11.82	11.09	10.92
Clinic	18.33	18.26	18.57	18.61	16.40	17.04	16.62	19.67	22.04	19.76	20.74	20.51	18.88
Canby Clinic	9.93	8.21	8.03	7.46	6.27	7.38	7.45	6.95	7.58	7.95	7.57	7.56	7.70
Canby Dental	3.53	3.33	5.24	3.53	3.84	3.05	4.18	3.68	2.99	2.87	3.51	2.82	3.55
Surgery	3.35	3.60	3.92	4.25	4.01	4.15	4.05	4.13	4.65	3.65	3.76	4.33	3.99
IRR						-							0.00
Lab	8.33	8.60	8.76	9.05	10.10	10.77	9.36	9.38	8.56	7.25	7.38	8.84	8.87
Radiology	3.67	3.82	4.96	3.91	3.47	3.48	3.12	3.96	4.28	4.2	4.45	4.78	4.01
MRI						-							0.00
Ultrasound	1.27	1.34	1.33	1.32	1.31	1.31	1.32	1.39	1.50	1.28	1.49	1.36	1.35
CT	1.49	1.71	1.69	1.76	1.86	1.66	1.08	1.61	0.87	1.4	1.46	1.89	1.54
Pharmacy	2.15	2.16	1.77	1.93	1.84	2.16	2.12	2.05	1.91	1.38	2.04	2.16	1.97
Physical Therapy	6.27	5.71	6.99	6.51	8.22	6.24	6.29	7.65	4.88	3.72	4.64	5.12	6.02
Other PT						-							0.00
Dietary	12.77	12.33	12.01	11.76	11.02	11.22	11.16	11.83	11.74	11.63	13.04	13.11	11.97
Dietary Acute	7.59	7.67	8.26	7.81	7.24	7.74	7.91	7.23	7.61	7.82	7.07	7.27	7.60
Laundry	1.00	1.00	1.01	0.93	0.96	0.99	1.00	0.95	1.07	1.01	1.08	0.97	1.00
Activities	3.60	3.74	3.68	3.85	4.23	3.72	3.54	3.47	3.56	3.54	3.62	3.64	3.68
Social Services	1.79	1.93	1.97	1.97	2.04	2.05	1.98	1.75	2.06	2.04	2.32	1.99	1.99
Purchasing	3.06	3.05	3.07	3.26	2.96	3.19	3.15	3.11	3.06	2.99	3.02	3.19	3.09
Housekeeping	13.59	13.54	13.54	13.45	13.24	13.42	13.71	11.78	11.77	12.93	13.65	13.56	13.18
Maintenance	5.32	5.10	6.05	6.02	5.95	5.95	6.01	6.02	6.03	5.9	5.95	5.9	5.85
Data Processing	4.66	4.65	4.32	3.65	4.20	4.65	4.69	4.45	3.94	3.94	4.01	4.43	4.30
General Accounting	2.65	3.01	3.51	3.84	3.85	3.37	3.14	3.62	4.07	4.1	4.05	4.21	3.62
Patient Accounting	7.58	7.21	6.13	6.88	6.78	6.26	6.22	6.2	6.87	5.96	6.33	5.2	6.47
Administration	3.54	3.11	2.73	2.46	2.69	3.10	3.41	3.12	2.75	3.12	3.35	3.33	3.06
Human Resources	1.99	1.98	2.01	2.00	2.01	1.99	1.99	2.01	2.00	2	2.00	2	2.00
Medical Records	7.83	7.84	7.97	7.70	7.70	7.77	7.92	7.64	7.67	7.6	7.68	7.77	7.76
Nurse Administration	2.87	3.07	3.05	3.13	2.91	3.06	3.21	3.01	2.76	3.1	2.75	2	2.91
In-Service	1.00	1.01	1.00	1.00	1.00	1.00	1.00	1	1.03	1.00	1.05	1.00	1.01
Utilization Review	1.46	1.36	1.48	1.44	1.48	1.50	1.49	1.48	1.50	1.44	1.44	1.46	1.46
Quality Assurance	0.51	0.50	0.51	0.51	0.50	0.50	0.51	0.5	0.51	0.51	0.50	0.5	0.51
Infection Control	0.61	0.60	0.65	0.62	0.60	0.66	0.66	0.64	0.60	0.63	0.64	0.7	0.63
Retail Pharmacy	4.10	3.96	3.58	3.47	3.20	2.86	2.89	3.01	3.43	4.04	4.24	3.94	3.56
TOTAL	236.61	234.11	241.97	231.32	236.56	235.69	232.19	236.82	230.00	221.73	236.96	223.95	233.16

1.19	0.08
0.00	#DIV/0!
0.00	#DIV/0!
0.70	0.01
-0.99	(0.09)
-0.84	(0.08)
0.07	0.00
1.72	0.17
0.20	0.06
-0.25	(0.07)
0.00	#DIV/0!
8.87	-0.27 (0.03)
-0.15	(0.04)
0.00	#DIV/0!
-0.07	(0.06)
-0.22	(0.15)
-0.01	(0.00)
0.56	0.09
0.00	#DIV/0!
0.44	0.03
-0.08	(0.01)
0.00	-
-0.14	(0.04)
0.01	0.00
0.05	0.00
0.22	0.04
0.01	0.00
-0.36	(0.14)
0.37	0.05
0.43	0.12
0.01	0.01
-0.01	(0.00)
2.91	-0.20 (0.07)
-0.01	(0.01)
0.10	0.07
0.01	0.02
0.01	0.02
0.14	0.03
2.50	0.01

2,797.91 October thru November

Modoc Investment Portfolio

As of November 28, 2024

Maturity	Item	Amount	Term	Rate
Current	Tbill			
12/26/24	Tbill	\$10,199,660	3 mos	4.790%
N/A	PB MM	\$995,010		4.310%
N/A	LAIF	\$681,821		4.310%
Total		\$11,876,491		4.72%