



AGENDA

LAST FRONTIER HEALTHCARE DISTRICT FINANCE COMMITTEE

Tuesday February 25, 2025 – 3:30 pm
Education Conference Room – Modoc Medical Center
1111 N Nagle St. Alturas, California

Parties with a disability, as provided by the American Disabilities Act, who require special accommodations or aids in order to participate in this public meeting should make requests for accommodation to the Modoc Medical Center Administration at least 48 hours prior to the meeting.

Subject	Discussion	Attachment
1. Call to Order		
2. Agenda Approval	R. Boulade - Changes, additions and/or deletions to the Agenda.	
3. Minutes of the January 28, 2025 Regular LFHD Finance Committee Meeting	D. King – Presentation of the January 28, 2025, Regular LFHD Finance Committee meeting for approval.	Attachment A
4. Discussion Items		
A. LFHD Financial Statement – January 2025 (unaudited)	K. Kramer – LFHD Financial Statement – January 2025 (<i>unaudited</i>)	Attachment B
B. Finance Directors Report	J. Lin – Update on Accounting department.	Attachment C
C. CEO's Report	K. Kramer – Update on District/Hospital projects.	
5. Adjournment		

AGENDA POSTED AT: MODOC COUNTY COURTHOUSE / ALTURAS CITY HALL / MMC WEBSITE/ MMC LOBBY ENTRANCE - WWW.MODOCMEDICALCENTER.ORG ON February 21, 2025.

ATTACHMENT A

Regular LFHD Finance Committee Meeting Minutes

January 28, 2025



MINUTES LAST FRONTIER HEALTHCARE DISTRICT FINANCE COMMITTEE

Tuesday, January 28, 2025 – 3:30 pm
Modoc Medical Center; Education Conference Room;
1111 N Nagle St.; Alturas, California

Present:

- Rose Boulade
- Denise King
- Scott Swasey
- Kevin Kramer
- Joseph Johnson

Absent:

- Jin Lin

Subject	Discussion	Action
1. Call to Order	Rose Boulade, called the meeting of the Last Frontier Healthcare District Finance Committee to order at 3:34 pm on Tuesday, January 28, 2025, in the Education Conference Room at Modoc Medical Center in Alturas, California.	
2. Agenda Approval	R. Boulade - Changes, additions, deletions to the Agenda.	Scott Swasey approved the agenda as presented, Kevin Kramer seconded.
3. Minutes of the December 10, 2024, Regular LFHD Finance Committee Meeting	D. King presented the minutes of the December 10, 2024, LFHD Finance Committee Regular Meeting.	Kevin Kramer approved the minutes as presented, Scott Swasey seconded.
4. Discussion Items		
A. Last Frontier Healthcare District Financial Statement – December 2024 (unaudited)	K. Kramer presented the <i>unaudited</i> Last Frontier Healthcare District Financial Statement for December 2024 from the narratives and financial statements <i>provided</i> in the Finance Committee meeting packet.	
B. FY 2024 Financial Audit Report	K. Kramer presented the FY 2024 Financial Audit Report with the information provided in the Finance Committee meeting packet and answered questions the committee had.	
C. CEO's Report	New SNF <ul style="list-style-type: none">Tracking good and making up time to occupy in June.Still no resolution on Amendment 5. Berg Electric has removed their request for additional money, so it is just Swinerton and our Roofers who are requesting a change order for Davis Bacon wage adjustments and compliance at this time. We have asked roofers for additional documentation that will allow us to determine if they are due additional money or not based on their original estimate/proposal and the	

Subject	Discussion	Action
	<p>estimated hours and rate included in that estimate/proposal.</p> <p>Old SNF/Wanerview</p> <ul style="list-style-type: none"> CMS proposal has been sent, and we are awaiting their response. In looking at this with Ed Johnson, we would likely license 34 beds in the old SNF if they told us we could move forward with keeping it open. This would include 22 private beds and 12 semi-private beds. <p>Mobile MRI</p> <ul style="list-style-type: none"> Have signed an agreement with Heritage to re-establish MRI services here. Five facilities have agreed to share the costs to purchase a mobile MRI unit and share ownership of that unit after 2 years of service with Heritage. As I get a formal ROI and capital investment requirements for this project, I will circle back to the Board for formal approval to proceed. <p>Other Items</p> <ul style="list-style-type: none"> Remodeling room in the Clinic to be a Wound Care room. Following this remodel, we will be able to file a scope of change for our Alturas Clinic and this should increase our reimbursement rate from the state significantly. This will hopefully be completed and operational by March. Cash will be tight between now and May. Waiting on QIP monies and other Supplemental Reimbursement. In the meantime, we will be asking Jason Leland to transfer money to the money market account to cover payroll and other operating expenses as needed. Rolled over \$3M to a 3-month Treasury at a little over 4%. The Board approved submission of an application for a \$1.5M Geothermal Grant to expand the reinjection well capacity of MJUSD's geothermal system. The application was submitted on Monday. 	
<p>5. Adjournment</p>	<p>Rose Boulade adjourned the LFHD Finance Committee meeting at 4:50 pm. The next meeting of the Last Frontier Healthcare District Finance Committee will be Tuesday February 25, 2025, at 3:30 pm and will be held in the Education Conference Room at Modoc Medical Center in Alturas, California.</p>	

Respectfully submitted:

Denise King
Last Frontier Healthcare District Clerk

Date

ATTACHMENT B

LFHD FINANCIAL STATEMENT

**January 2025
(unaudited)**

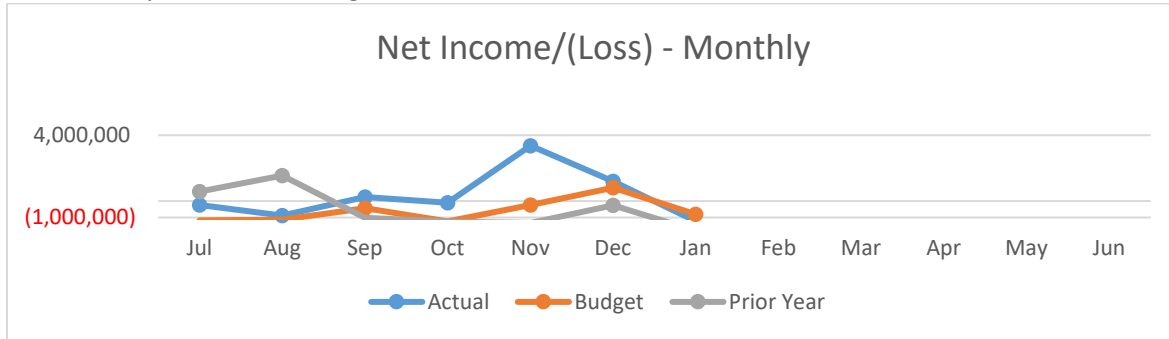


Modoc Medical Center
Financial Narrative
For the Month of January 2025

Prepared by Jin Lin, Finance Director

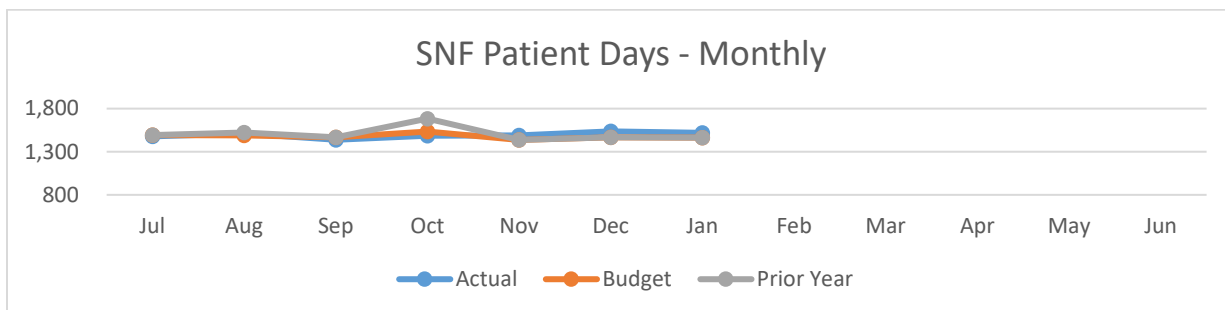
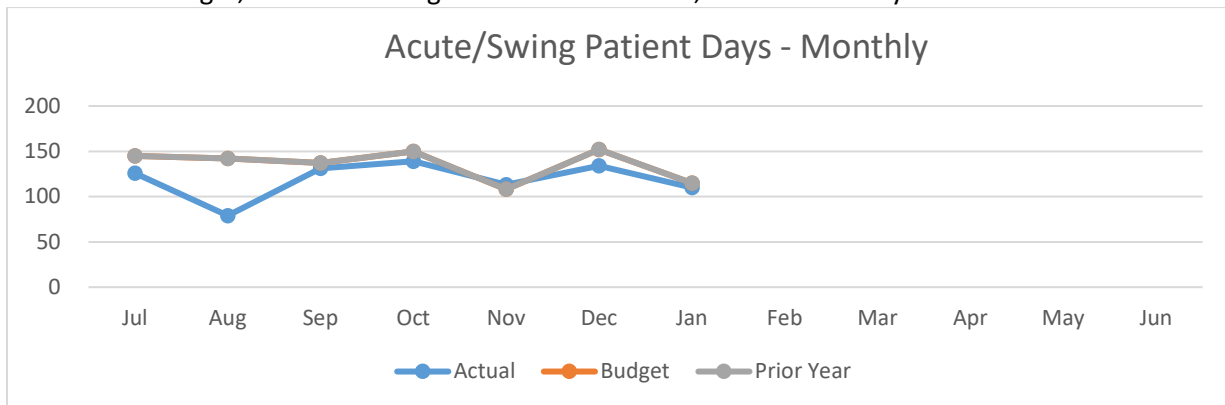
Summary

During the month of January, Modoc Medical Center reported a net loss from operations of \$1.145 million that was under budget by \$419K. Inpatient revenue was up by \$94K and outpatient revenue was down by \$144K compared to the budget. Total patient revenue was \$4.730 million, showing a decrease of \$50K compared to the budget. Net income, including Non-Operating Activity, showed a loss of \$1.222 million compared to the budget loss of \$802K.



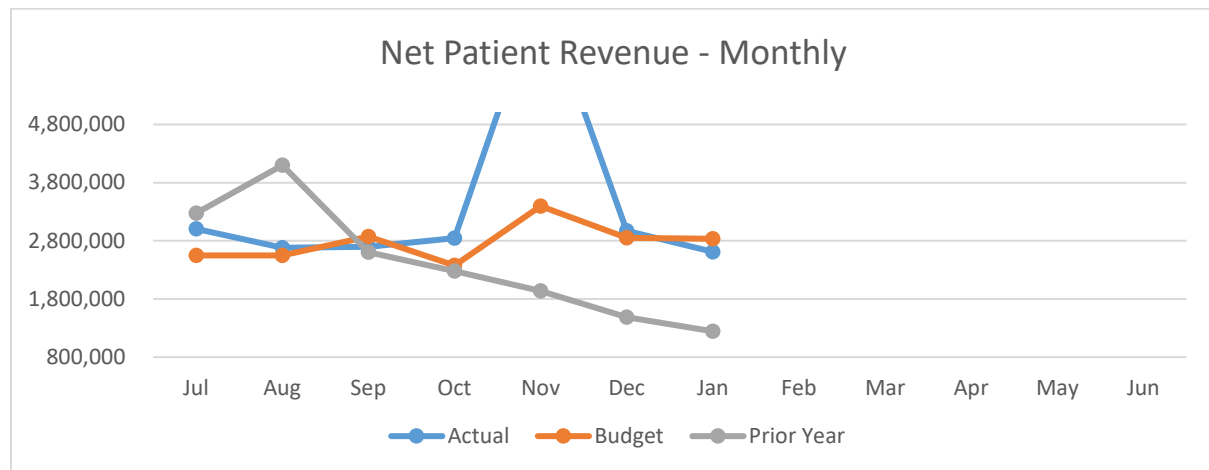
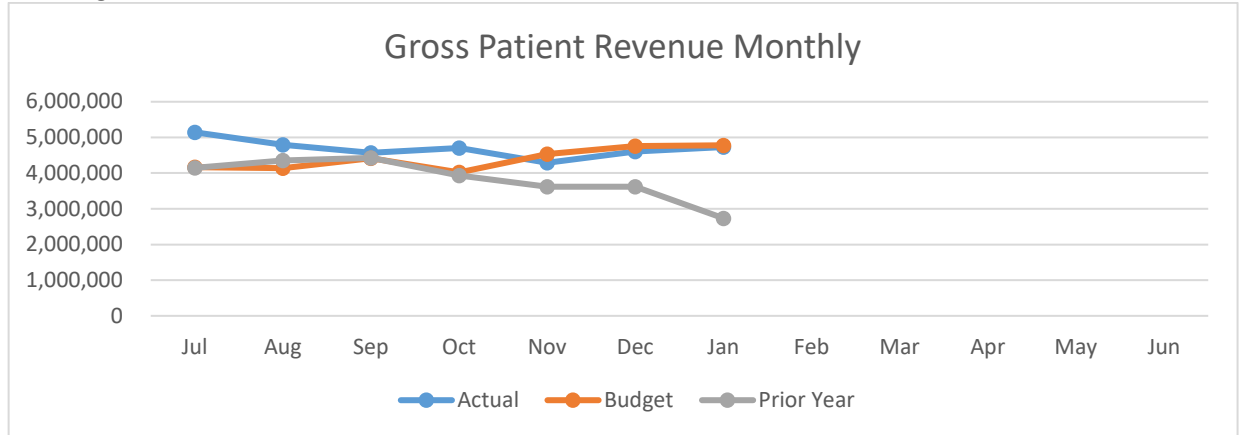
Patient Volumes

Combined Acute Days were under budget for the month by 5 days. The SNF Patient Days were up to 1,520 above budget by 56 days. Overall Inpatient Days were above budget by 51 days (1,630 actual vs. 1,579 budget). Outpatient visits in ER, Canby Clinic, Surgery, radiology, CT, and Retail Pharmacy scripts were above budget, and under budget in Ambulance runs, Clinic and Canby Dental.



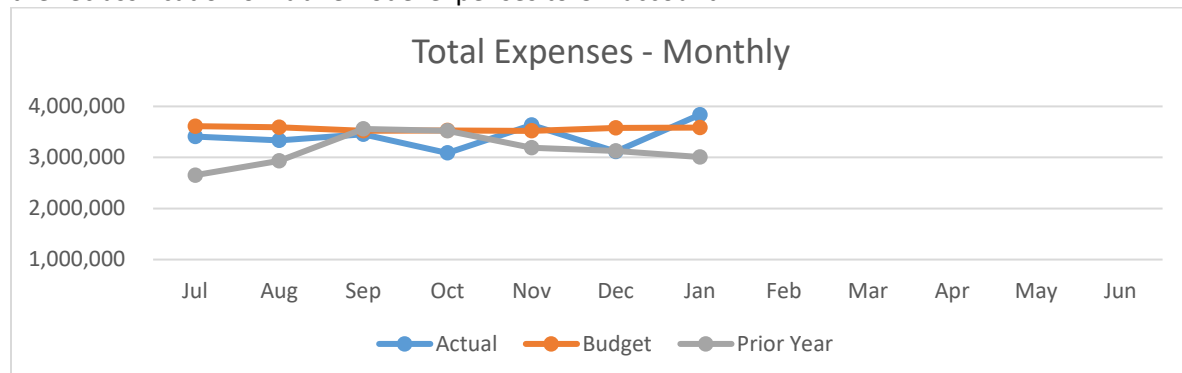
Revenues

Gross Patient Revenues were \$4.730 million, compared to the budget of \$4.780 million. Inpatient Revenue was \$1.397 million compared to the budget of \$1.303 million; and Outpatient Revenue was \$3.332 million compared to the budget of \$3.477 million. Net Revenue was \$2.693 million, compared to the budget of \$2.858 million.



Expenses

Total Operating Expenses were \$3.838 million this month, compared to a budget of \$3.584 million. Operating expenses were up \$721K from the prior month, and the increases were mainly in registry, supplies and professional fees. Maintenance expense showing a negative number for the month due to the reclassification of Lab remodel expenses to CIP account.



Non-Operating Activity

Non-Operating expenses for the month: \$221K from accrued interest from USDA Lan and the new SNF Interim Loan. District Vouchers totaled \$9K. Interest income of \$135K from CDs and the new SNF interim loan, and Retail pharmacy showed a profit of \$18K. Total non-operating income for the month showed a net loss of \$78K.

Balance Sheet

Cash decreased for January by \$4.068 million to \$27.403 million due to the new SNF App payments of \$3.083 million. The total liabilities decreased by \$376K because we paid USDA loan interest of \$468K. Days in Cash totaled 242. Days in AP totaled 15. Days in AR totaled 79. The current ratio was 1.65. Net AR as a percentage of gross AR was 42.26%.

Modoc Medical Center
Income Statement
For the month of January 2025

	Month	Jan-25 Budget	Variance	Prior Year Month	2025 YTD	2025 YTD Budget	Variance	Prior Year YTD
Revenues								
Room & Board - Acute	572,229	263,536	308,693	499,792	4,391,273	2,097,531	2,293,742	2,914,888
Room & Board - SNF	825,009	808,728	16,281	1,157,655	5,576,668	5,608,920	(32,252)	5,596,679
Ancillary	0	231,223	(231,223)	0	0	1,665,229	(1,665,229)	718,859
<u>Total Inpatient Revenue</u>	<u>1,397,238</u>	<u>1,303,487</u>	<u>93,751</u>	<u>1,657,447</u>	<u>9,967,940</u>	<u>9,371,680</u>	<u>596,260</u>	<u>9,230,426</u>
Outpatient Revenue	3,332,377	3,476,573	(144,196)	2,734,484	22,858,056	21,431,749	1,426,307	19,789,783
<u>Total Patient Revenue</u>	<u>4,729,615</u>	<u>4,780,060</u>	<u>(50,445)</u>	<u>4,391,931</u>	<u>32,825,996</u>	<u>30,803,429</u>	<u>2,022,567</u>	<u>29,020,210</u>
Bad Debts (580000,580011,58010)	933,401	158,037	775,364	1,587,181	2,236,759	1,018,657	1,218,103	10,451,446
Contractuals Adjs	1,113,784	1,731,825	(618,041)	1,561,165	5,047,911	10,244,406	(5,196,495)	1,109,224
Admin Adjs (5930002-593001,598)	72,126	56,965	15,161	0	1,607,530	356,573	1,250,956	0
<u>Total Revenue Deductions</u>	<u>2,119,311</u>	<u>1,946,827</u>	<u>172,483</u>	<u>3,148,346</u>	<u>8,892,200</u>	<u>11,619,636</u>	<u>(2,727,436)</u>	<u>11,560,670</u>
<u>Net Patient Revenue</u>	<u>2,610,305</u>	<u>2,833,233</u>	<u>(222,928)</u>	<u>1,243,585</u>	<u>23,933,796</u>	<u>19,183,793</u>	<u>4,750,003</u>	<u>17,459,540</u>
% of Charges	55.2%	59.3%	-4.1%	28.3%	72.9%	62.3%	10.6%	60.2%
Other Revenue	82,810	24,725	58,085	37,745	261,487	340,075	(78,588)	395,271
<u>Total Net Revenue</u>	<u>2,693,114</u>	<u>2,857,958</u>	<u>(164,843)</u>	<u>1,281,330</u>	<u>24,195,283</u>	<u>19,523,868</u>	<u>4,671,415</u>	<u>17,854,811</u>
Expenses								
Salaries	1,473,038	1,676,215	(203,177)	1,265,139	10,387,172	11,453,668	(1,066,496)	9,327,719
Benefits and Taxes	347,775	355,641	(7,867)	316,350	2,247,149	2,458,732	(211,583)	2,046,552
Registry	373,696	318,534	55,162	230,303	1,974,839	2,229,739	(254,901)	1,776,529
Professional Fees	596,966	368,901	228,065	383,807	2,759,633	2,622,867	136,766	3,274,048
Purchased Services	252,433	196,623	55,810	138,295	1,234,477	1,312,144	(77,667)	1,039,804
Supplies	401,974	298,424	103,550	301,253	2,417,034	2,116,452	300,582	1,968,682
Repairs and Maint	(110)	29,299	(29,409)	12,211	228,307	222,713	5,594	165,870
Lease and Rental	7,981	3,836	4,145	3,251	37,333	26,852	10,481	25,013
Utilities	64,353	42,672	21,681	54,620	491,697	339,462	152,235	334,265
Insurance	45,671	42,779	2,892	37,133	323,019	299,453	23,566	279,466
Depreciation	177,600	172,980	4,620	177,445	1,245,171	1,210,863	34,308	1,224,859
Other	96,309	77,852	18,457	88,979	566,721	648,818	(82,097)	573,716
<u>Total Operating Expenses</u>	<u>3,837,686</u>	<u>3,583,757</u>	<u>253,929</u>	<u>3,008,787</u>	<u>23,912,550</u>	<u>24,941,763</u>	<u>(1,029,213)</u>	<u>22,036,524</u>
<u>Income from Operations</u>	<u>(1,144,572)</u>	<u>(725,800)</u>	<u>(418,772)</u>	<u>(1,727,457)</u>	<u>282,732</u>	<u>(5,417,895)</u>	<u>5,700,628</u>	<u>(4,181,713)</u>
Property Tax Revenue	0	(3,446)	3,446	(975)	1,339,079	1,370,913	(31,834)	1,393,865
Interest Income	135,345	180	135,165	32,885	769,681	522,493	247,188	425,179
Interest Expense	(221,487)	(79,555)	(141,932)	(78,661)	(976,147)	(551,753)	(424,394)	(577,583)
Gain/Loss on Asset Disposal/Fortera		0	0	0	0	0	0	(27,024)
Retail Pharmacy Net Activity	17,811	6,784	11,027	(27,024)	218,745	(108,625)	327,370	(154,258)
DISTRICT VOUCHERS AND OTHER	(9,450)	0	(9,450)	(2,961)	(54,355)	0	(54,355)	(14,400)
<u>Total Non-Operating Revenue</u>	<u>(77,782)</u>	<u>(76,037)</u>	<u>(1,745)</u>	<u>(76,736)</u>	<u>1,297,004</u>	<u>1,233,028</u>	<u>63,975</u>	<u>1,045,779</u>
<u>Net Income/(Loss)</u>	<u>(1,222,353)</u>	<u>(801,837)</u>	<u>(420,516)</u>	<u>(1,804,193)</u>	<u>1,579,736</u>	<u>(4,184,867)</u>	<u>5,764,603</u>	<u>(3,135,933)</u>
<u>EBIDA</u>	<u>(823,266)</u>	<u>(549,301)</u>	<u>(273,964)</u>	<u>(1,548,087)</u>	<u>3,801,054</u>	<u>(2,422,251)</u>	<u>6,223,305</u>	<u>(1,333,492)</u>
Operating Margin %	-42.5%	-25.4%	-17.1%	-134.8%	1.2%	-27.8%	28.9%	-23.4%
Net Margin %	-45.4%	-28.1%	-17.3%	-140.8%	6.5%	-21.4%	28.0%	-17.6%
EBIDA Margin %	-30.6%	-19.2%	-11.3%	-120.8%	15.7%	-12.4%	28.1%	-7.5%

Modoc Medical Center
Balance Sheet
For the month of January 2025

	Unaudited 1/31/2025	Unaudited 12/31/2024	Unaudited 11/30/2024	Unaudited 10/31/2024	Unaudited 9/30/2024	Unaudited 8/31/2024	unaudited 7/31/2024	Unaudited 24-Jun	Unaudited 24-May	Unaudited 24-Apr	Unaudited 24-Mar	Unaudited 24-Feb	Unaudited 24-Jan	Unaudited 23-Dec	Unaudited 23-Nov	Unaudited 23-Jul
Cash	1,154,789	1,783,638	766,701	1,349,083	1,286,064	2,336,433	2,365,865	2,040,226	1,461,100	1,475,140	2,524,085	677,751	1,121,545	1,395,384	326,804	834,261
Investments	10,362,811	10,497,990	12,393,660	20,648,864	27,164,374	29,258,720	34,438,664	35,207,420	41,068,608	23,539,822	21,514,382	21,659,450	29,504,053	31,271,417	33,414,624	34,723,012
Designated Funds	15,885,462	19,189,416	27,001,756	3,004,313	3,003,877	1,222,069	1,220,579	1,218,830	1,220,821	915,998	917,895	918,356	917,902	913,758	914,608	621,067
Total Cash	27,403,061	31,471,044	40,162,118	25,002,260	31,454,315	32,817,221	38,025,108	38,466,476	43,750,529	25,930,952	24,956,361	23,255,557	31,543,500	33,580,560	34,656,036	36,178,340
Gross Patient AR	12,460,612	12,014,386	11,877,656	12,834,528	15,217,390	14,384,129	15,951,519	17,014,906	18,067,468	19,104,506	20,642,241	20,663,365	19,174,034	17,032,707	15,278,904	12,942,701
Allowances	(7,194,833)	(7,019,794)	(7,664,513)	(7,711,620)	(9,190,983)	(9,053,140)	(10,459,358)	(10,896,501)	(10,475,514)	(10,817,046)	(10,055,688)	(10,249,085)	(11,234,472)	(9,294,158)	(7,977,587)	(5,794,697)
Net Patient AR	5,265,779	4,994,592	4,213,143	5,116,908	6,026,407	5,330,989	5,492,161	6,118,405	7,591,954	8,287,460	10,586,553	10,414,280	7,939,562	7,738,548	7,301,317	7,148,004
% of Gross	42.3%	41.6%	35.5%	39.9%	39.6%	37.1%	34.4%	36.0%	42.0%	43.4%	51.3%	50.4%	41.4%	45.4%	47.8%	55.2%
Third Party Receivable	11,085,689	11,085,689	11,085,689	429,549	429,549	151,108	408,396	532,397	404,549	14,256,512	13,564,567	12,571,039	151,107	151,107	151,107	472,166
Other AR	559,179	1,883,830	575,125	607,392	549,917	564,585	744,835	601,047	438,491	379,774	504,211	554,889	475,283	539,141	428,029	479,695
Inventory	626,835	623,290	646,217	606,175	644,092	501,991	476,338	414,897	464,974	480,896	456,600	425,161	405,115	406,575	413,036	253,513
Prepays	601,634	575,318	553,673	630,453	748,609	635,005	678,955	729,187	477,478	440,264	522,783	548,118	578,026	569,994	296,980	296,980
Total Current Assets	45,542,177	50,633,763	57,236,058	32,392,737	39,852,889	40,000,899	45,825,793	46,862,409	53,127,975	49,775,864	50,591,075	47,743,409	41,062,685	42,993,958	43,519,520	44,828,698
Land (120000-120900)	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540	713,540
Bldg & Improvements (121100-122500)	47,413,856	47,413,856	47,413,856	47,413,856	47,413,856	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806	47,326,806
Equipment (124100-124203)	13,025,231	13,025,231	13,025,231	13,025,231	13,025,231	12,927,245	12,927,245	12,927,245	12,927,245	12,927,245	12,814,345	12,814,345	12,814,345	12,814,345	12,814,345	12,814,345
Construction In Progress (125000-125665)	42,325,637	38,654,997	30,615,089	27,064,039	20,631,295	20,568,264	20,414,450	20,339,100	12,831,246	10,112,006	9,194,159	9,227,542	8,459,503	8,439,529	7,932,196	7,125,575
Fixed Assets	103,478,263	99,807,623	91,767,715	88,216,665	81,783,921	81,535,855	81,382,041	81,306,691	73,798,836	71,079,597	70,161,750	70,082,233	69,314,194	69,294,220	68,786,887	67,784,471
Accum Depreciation	(20,085,777)	(19,907,979)	(19,723,925)	(19,549,863)	(19,369,849)	(19,195,631)	(19,017,884)	(18,839,740)	(18,666,588)	(18,487,648)	(18,314,480)	(18,135,539)	(17,969,358)	(17,791,715)	(17,612,910)	(16,919,573)
Net Fixed Assets	83,392,486	79,899,645	72,043,791	68,666,802	62,414,072	62,340,224	62,364,157	62,466,951	55,132,248	52,591,949	51,847,270	51,946,694	51,344,836	51,502,505	51,173,977	50,864,898
Other Assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Assets	128,934,664	130,533,407	129,279,849	101,059,539	102,266,962	102,341,123	108,189,950	109,329,360	108,260,223	102,367,813	102,438,345	99,690,103	92,407,521	94,496,462	94,693,497	95,693,596
Accounts Payable	1,636,944	1,580,972	1,886,044	1,389,844	2,027,903	1,762,121	6,896,917	7,066,391	4,301,989	1,783,216	1,554,387	1,591,413	1,485,577	1,416,707	1,540,663	1,110,854
Accrued Payroll	1,292,731	1,187,780	1,047,141	905,405	1,439,060	1,329,161	1,252,679	1,043,403	1,114,355	1,435,404	1,278,546	1,232,410	1,073,671	1,031,976	905,124	1,090,317
Patient Trust Accounts	7,757	16,247	14,932	13,722	11,302	11,302	10,067	8,622	8,435	8,420	8,133	7,712	7,422	7,367	7,220	17,479
Third Party Payables	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000	480,000
Accrued Interest																
Current SNF Interim Loan	24,000,000	24,000,000	24,000,000													
Other Current Liabilities/Accrued Interest	232,844	761,666	542,307	325,575	247,049	170,349	90,794	487,290	406,605	321,122	245,228	165,429	89,790	485,158	405,474	84,157
Total Current Liabilities	27,650,276	28,026,665	27,970,425	3,114,546	4,206,524	3,752,933	8,730,456	9,085,706	6,311,385	4,028,162	3,566,294	3,476,964	3,136,460	3,421,208	3,338,481	2,782,806
Long Term Liabilities	32,101,000	32,101,000	32,101,000	32,101,000	32,101,000	32,101,000	32,101,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000	32,640,000
Total Liabilities	59,751,276	60,127,665	60,071,425	35,215,546	36,307,524	35,853,933	40,831,456	41,725,706	38,951,385	36,668,162	36,206,294	36,116,964	35,776,460	36,061,208	35,978,481	35,422,806
Fund Balance	67,603,652	67,603,652	67,603,652	67,603,652	67,603,652	67,603,652	67,603,652	59,602,128	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743	59,696,743
Current Year Income/(Loss)	1,579,736	2,802,090	1,604,771	(1,759,659)	(1,644,217)	(1,116,461)	(245,159)	8,001,526	9,612,096	6,002,909	6,535,309	3,876,397	-3,065,681	-1,261,488	-981,727	574,046
Total Equity	69,183,388	70,405,742	69,208,423	65,843,993	65,959,435	66,487,191	67,358,493	67,603,654	69,308,838	65,699,652	66,232,052	63,573,140	56,631,062	58,435,254	58,715,016	60,270,789
Total Liabilities and Equity	128,934,664	130,533,407	129,279,848	101,059,539	102,266,959	102,341,124	108,189,949	109,329,360	108,260,223	102,367,813	102,438,346	99,690,103	92,407,522	94,496,462	94,693,497	95,693,595
Days in Cash	242	249	365	227	286	298	346	350	412	244	239	223	303	322	333	347
Days in AR (Gross)	79	76	75	81	96	91	101	107	108	114	133	148	137	122	109	93
Days in AP	15	14	17	13	18	16	63	64	40	17	14	15	14	13	14	10
Current Ratio	1.65	1.81	2.05	10.40	9.47	10.66	5.25	5.16	8.42	12.36	14.19	13.73	13.09	12.57	13.04	16.11

STATEMENT OF CASH FLOWS

January-25

	CURRENT MONTH	Jan-25 December		FISCAL YEAR YTD	Jan-25	Jun-24
CASH FLOWS FROM OPERATING ACTIVITIES						
NET INCOME	-1,761,062			1,041,028		
ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES						
DEPRECIATION EXPENSE	177,798	20,085,777	19,907,979	1,246,037	20,085,777	18,839,740
CHANGE IN PATIENT ACCOUNTS RECEIVABLE	-271,187	5,265,779	4,994,592	852,626	5,265,779	6,118,405
CHANGE IN OTHER RECEIVABLES	1,324,651	11,644,868	12,969,519	-10,511,424	11,644,868	1,133,444
CHANGE IN INVENTORIES	-3,545	626,835	623,290	-211,938	626,835	414,897
CHANGE IN PREPAID EXPENSES	-26,315	601,634	575,318	127,553	601,634	729,187
CHANGE IN ACCOUNTS PAYABLE	55,972	1,636,944	1,580,972	-5,429,447	1,636,944	7,066,391
CHANGE IN ACCRUED EXPENSES PAYABLE	-528,822	232,844	761,666	-254,446	232,844	487,290
CHANGE IN ACCRUED SALARIES AND RELATED TAXES	643,660	1,831,440	1,187,780	788,037	1,831,440	1,043,403
CHANGE IN OTHER PAYABLES	0	480,000	480,000	0	480,000	480,000
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	1,372,211			-13,393,002		
CASH FLOWS FROM INVESTMENT ACTIVITIES						
PURCHASE OF EQUIPMENT/CIP	-3,670,641	103,478,266	99,807,625	-22,171,575	103,478,266	81,306,691
CUSTODIAL HOLDINGS	-8,492	7,757	16,249	-865	7,757	8,622
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	-3,679,133			-22,172,440		
CASH FROM FINANCING ACTIVITIES						
Current SNF Interim Loan	0	24,000,000	24,000,000	24,000,000	24,000,000	0
Long Term Liability	0	32,101,000	32,101,000	-539,000	32,101,000	32,640,000
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES	0			23,461,000		
CASH AT BEGINNING OF PERIOD	31,471,044			38,466,476	6/30/2024	
NET INCREASE (DECREASE) IN CASH	-4,067,984			-11,063,415		
CASH AT END OF PERIOD	27,403,061			27,403,061		

Twelve Months Ending, January 31, 2025

[illegible]

MODOC MEDICAL CENTER "FULL TIME EQUIVALENT REPORT" Twelve Months Ending: January 31st, 2025													
Department	Jan-25	Dec-24	Nov-24	Oct-24	Sep-24	Aug-24	Jul-24	Jun-24	May-24	Apr-24	Mar-24	Feb-24	12 Mo Ave
Med / Surg	13.76	15.50	15.13	15.01	13.82	15.30	15.20	16.11	16.35	16.08	15.04	14.57	15.16
Comm Disease Care									-				0.00
Swing Beds													#DIV/0!
Long Term - SNF	54.41	54.93	57.77	54.72	54.02	55.09	51.19	56.39	54.00	54.30	56.28	51.60	54.56
Emergency Dept	11.94	10.36	12.71	11.10	12.09	12.19	10.73	11.94	12.36	9.94	10.87	9.98	11.35
Ambulance - Alturas	10.55	11.03	10.90	9.94	10.78	11.60	10.12	10.24	10.74	10.69	11.34	10.56	10.71
Clinic	16.84	16.87	17.84	18.33	18.26	18.57	18.61	16.40	17.04	16.62	19.67	22.04	18.09
Canby Clinic	9.27	9.23	9.84	9.93	8.21	8.03	7.46	6.27	7.38	7.45	6.95	7.58	8.13
Canby Dental	3.63	3.28	3.71	3.53	3.33	5.24	3.53	3.84	3.05	4.18	3.68	2.99	3.67
Surgery	3.30	3.79	3.26	3.35	3.60	3.92	4.25	4.01	4.15	4.05	4.13	4.65	3.87
IRR									-				0.00
Lab	8.56	7.97	8.21	8.33	8.60	8.76	9.05	10.10	10.77	9.36	9.38	8.56	8.97
Radiology	3.81	4.30	3.72	3.67	3.82	4.96	3.91	3.47	3.48	3.12	3.96	4.28	3.88
MRI									-				0.00
Ultrasound	1.26	1.29	1.36	1.27	1.34	1.33	1.32	1.31	1.31	1.32	1.39	1.50	1.33
CT	1.48	1.62	1.66	1.49	1.71	1.69	1.76	1.86	1.66	1.08	1.61	0.87	1.54
Pharmacy	1.38	1.85	2.07	2.15	2.16	1.77	1.93	1.84	2.16	2.12	2.05	1.91	1.95
Physical Therapy	6.34	4.60	5.78	6.27	5.71	6.99	6.51	8.22	6.24	6.29	7.65	4.88	6.29
Other PT									-				0.00
Dietary	12.65	11.85	12.83	12.77	12.33	12.01	11.76	11.02	11.22	11.16	11.83	11.74	11.93
Dietary Acute	7.27	8.06	8.43	7.59	7.67	8.26	7.81	7.24	7.74	7.91	7.23	7.61	7.74
Laundry	1.02	0.99	0.88	1.00	1.00	1.01	0.93	0.96	0.99	1.00	0.95	1.07	0.98
Activities	3.67	3.75	3.77	3.60	3.74	3.68	3.85	4.23	3.72	3.54	3.47	3.56	3.72
Social Services	1.87	1.88	1.92	1.79	1.93	1.97	1.97	2.04	2.05	1.98	1.75	2.06	1.93
Purchasing	3.04	2.95	3.02	3.06	3.05	3.07	3.26	2.96	3.19	3.15	3.11	3.06	3.08
Housekeeping	13.39	13.72	13.93	13.59	13.54	13.54	13.45	13.24	13.42	13.71	11.78	11.77	13.26
Maintenance	5.44	5.38	5.31	5.32	5.10	6.05	6.02	5.95	5.95	6.01	6.02	6.03	5.72
Data Processing	4.00	4.07	4.56	4.66	4.65	4.32	3.65	4.20	4.65	4.69	4.45	3.94	4.32
General Accounting	3.74	3.80	3.73	2.65	3.01	3.51	3.84	3.85	3.37	3.14	3.62	4.07	3.53
Patient Accounting	7.60	6.97	8.03	7.58	7.21	6.13	6.88	6.78	6.26	6.22	6.2	6.87	6.89
Administration	3.15	3.40	3.36	3.54	3.11	2.73	2.46	2.69	3.10	3.41	3.12	2.75	3.07
Human Resources	2.01	2.01	2.02	1.99	1.98	2.01	2.00	2.01	1.99	1.99	2.01	2.00	2.00
Medical Records	8.29	8.05	8.10	7.83	7.84	7.97	7.70	7.70	7.77	7.92	7.64	7.67	7.87
Nurse Administration	2.33	2.19	2.55	2.87	3.07	3.05	3.13	2.91	3.06	3.21	3.01	2.76	2.85
In-Service	1.00	1.00	1.00	1.00	1.01	1.00	1.00	1.00	1.00	1.00	1	1.03	1.00
Utilization Review	1.49	1.49	1.45	1.46	1.36	1.48	1.44	1.48	1.50	1.49	1.48	1.50	1.47
Quality Assurance	0.51	0.51	0.50	0.51	0.50	0.51	0.51	0.50	0.50	0.51	0.5	0.51	0.51
Infection Control	0.60	0.61	0.59	0.61	0.60	0.65	0.62	0.60	0.66	0.66	0.64	0.60	0.62
Retail Pharmacy	3.92	3.86	4.06	4.10	3.96	3.58	3.47	3.20	2.86	2.89	3.01	3.43	3.53
TOTAL	233.52	233.16	244.00	236.61	234.11	241.97	231.32	236.56	235.69	232.19	236.82	230.00	235.50

-1.74 (0.13)

0.00 #DIV/0!

0.00 #DIV/0!

0.00 #DIV/0!

-0.52 (0.01)

1.58 0.13

-0.48 (0.05)

-0.03 (0.00)

0.04 0.00

0.35 0.10

-0.49 (0.15)

0.00

0.00 #DIV/0!

0.59 0.07

-0.49 (0.13)

0.00

0.00 #DIV/0!

-0.03 (0.02)

-0.14 (0.09)

-0.47 (0.34)

1.74 0.27

0.00

0.00 #DIV/0!

0.80 0.06

-0.79 (0.11)

0.03 0.03

0.98

-0.08 (0.02)

-0.01 (0.01)

0.09 0.03

-0.33 (0.02)

0.06 0.01

-0.07 (0.02)

0.06 (0.02)

0.63 0.08

-0.25 (0.08)

0.00 -

0.24 0.03

0.14 0.06

0.00 -

0.00 -

-0.01 (0.02)

0.06 0.02

0.36 0.00

2,825.95 January through February