



AGENDA

LAST FRONTIER HEALTHCARE DISTRICT

BOARD OF DIRECTORS

Thursday, September 24, 2026, 3:30 pm
City Council Chambers; Alturas, California

Parties with a disability, as provided by the American Disabilities Act, who require special accommodations or aids in order to participate in this public meeting should make requests for accommodation to the Modoc Medical Center Administration at least 48 hours prior to the meeting. Board Agenda packets are available to the public online at www.modocmedicalcenter.org or at the MMC Administration offices.

3:30 pm - CALL TO ORDER – R. Boulade, Chair

1. PLEDGE OF ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF AMERICA – R. Boulade, Chair

2. AGENDA APPROVAL - Additions/Deletions to the Agenda – R. Boulade, Chair

3. PUBLIC COMMENT - This is the time set aside for citizens to address the Board on matters not on the Agenda or Consent Agenda. Comments should be limited to matters within the jurisdiction of the Board. If your comment concerns an item shown on the Agenda, please address the Board after that item is open for public comment. **By law, the Board cannot act on matters that are not on the Agenda.** The Chairperson reserves the right to limit the duration of each speaker to **three minutes**. Speakers may not cede their time. Agenda items with times noted, will be considered at that time. All other items will be considered as listed on the Agenda, or as deemed necessary by the Chairperson.

4. VERBAL REPORTS

- A.) L. Burkholder – CMO Report to the Board
- B.) K. Kramer – CEO Report to the Board
- C.) E. Johnson – CNO Report to the Board
- D.) J. Lin – Finance Director Report to the Board
- E.) A. Vucina – CHRO Report to the Board
- F.) A. Willoughby – COO Report to the Board
- G.) Board Member Reports

5. DISCUSSION

- A.) A. Doss – Quality and Risk Report to the Board
- B.) K. Kramer – Board Vacancy Applicants

Attachment A

REGULAR SESSION

6. CONSENT AGENDA - Items under the Consent Agenda heading do not require discussion before a vote. If discussion is needed, that item needs to be moved to the Consideration/Action part of the Agenda where discussion is allowed.

- A.) D. King - Adoption of LFHD Board of Directors Regular Meeting Minutes – July 30, 2026,
- B.) T. Ryan - Medical Staff Committee Meeting Minutes – August 26, 2026
 - Pathology Report –No Report
 - Committee Minutes:
 - ER Committee Minutes – 8/4/2026
 - Patient Safety/Safe Lifting Committee Minutes – 7/15/2026

Attachment B
Attachment C

- OP Infusion Committee Meeting Minutes – 7/27/2026
- Surgery Committee Meeting Minutes – 7/27/2026
- OP Infusion Committee Meeting Minutes – 8/4/2026
- Surgery Committee Meeting Minutes – 8/4/2026

C.) E. Johnson – Policy and Procedures

Attachment D

SURGERY/OPERATING ROOM

7420.26 Anesthesia Services
 7420.26 Categories of Surgical Outpatients
 7420.26 Out Patient Surgery Patient Information
 7420.26 Out Patient Surgery
 7420.26 Post Operative Routine
 7420.26 Pre-Operative Anti-Microbial Shower
 7420.26 Surgery Charges

SKILLED NURSING FACILITIES

6580.26 End of Life Comfort Care
 6580.26 Weekly Summary-Licensed Nurses
 6580.26 Completion of Resident Carr Plan
 6580.26 Resident Transport and Overnight Assignment

FACILITIES/EOC

8460.26 Inventory and Inspection of New Equipment

AMBULANCE

7041.26 Ambulance Personnel Condition of Employment

EMERGENCY DEPARTMENT

7010.26 Safe Surrender of Newborn Policy
 7010.26 Orthopedic Emergencies Policy
 7010.26 Seizure Standard of Care Policy
 7010.26 Outpatient Observation Policy and Procedure
 7010.26 Patient and Visitor Safety in the Emergency Department
 7010.26 Sentinel Event Policy
 7010.26 Stab Wounds Standard of Care
 7010.26 Patient Belongings and Property Policy
 7010.26 Alteplase Protocol for Acute Ischemic Stroke
 7010.26 Patient Discharge Medications
 7010.26 Stroke Standard of Care Policy and Procedure
 7010.26 Clinical Alarm Management
 7010.26 Patient Identification Policy
 7010.26 Suicide Risk Screening and Precautions in the Emergency Department
 7010.26 Patients Requiring Psychiatric Evaluation Policy
 7010.26 Interfacility Transfer of Patients to Higher Level of Care Policy
 7010.26 Synchronized Cardioversion Policy
 7010.26 Management of Patients Under the Influence Policy
 7010.26 Pediatric Asthma Standard of Care Policy
 7010.26 Transcutaneous Pacing Policy
 7010.26 Pediatric Dosing Guidelines Policy
 7010.26 Medication Reconciliation Policy
 7010.26 Vaginal Bleeding Standard of Care Policy
 7010.26 Pediatric Fever Standard of Care Policy
 7010.26 Neurological Assessment Policy and Procedure
 7010.26 Vital Signs Monitoring for Pediatric Patients Policy
 7010.26 Pediatric Rights and Responsibilities of Parents-Guardians Policy
 7010.26 Op site Wound Dressing Application and Management Policy
 7010.26 Central Venous Catheter Troubleshooting
 7010.26 Vomiting Standard of Care

7010.26 Release of Patient Information
7010.26 Organ Tissue Eye Donation Nursing Responsibilities
7010.26 Wound Care Standard of Care

NURSING MED/SURG

6170.26 AM Care Policy
6170.26 Anticoagulation Therapy Policy
6170.26 Application of Ward and Cold Compresses
6170.26 Assisting Patient Out of Bed
6170.26 Assisting with Examination of Patients
6170.26 Care of Patients Who are Blind or Visually Impaired
6170.26 Central Venous Catheter Removal
6170.26 Chest Tube Drainage Care
6170.26 Laboratory Specimen Collection Policy
6170.26 Ostomy Care Policy
6170.26 Radiology Procedures
6170.26 Withholding or Withdrawal of Life-sustaining Measures Policy

7. CONSIDERATION / ACTION

A.) E. Johnson – Departmental Manuals	Attachment E
B.) J. Lin – July 2026 LFHD Financial Statement (<i>unaudited</i>)	Attachment F
C.) K. Kramer – Budget Amendment	Attachment G
D.) K. Kramer – Dr. Julie Torman Contract	Attachment H
E.) K. Kramer – Dr. Gustavo Galeano Employment Agreement	Attachment I

EXECUTIVE SESSION

8. CONSIDERATION / ACTION

A.) T. Ryan – Medical Executive Committee Minutes & Credentialing Items –July 29, 2026, (Per Evidence Code 1157)	Attachment J
• Medical Executive Committee Minutes & Credentialing Items OPPE 2019B –June 24, 2026	
B.) A. Vucina – Litigation (Per Gov. Code 54956.9(d)(3).)	Attachment K

REGULAR SESSION

9. CONSIDERATION / ACTION

A.) T. Ryan – Medical Executive Committee Minutes & Credentialing Items –August 26, 2026
(Per Evidence Code 1157)

- Medical Executive Committee Minutes & Credentialing Items OPPE 2019B – July 29, 2026

B.) A. Vucina – Litigation
(Per Gov. Code 54956.9(d)(3).)

10. MOTION TO ADJOURN – R. Boulade – Chair

POSTED AT: MODOC COUNTY COURTHOUSE / ALTURAS CITY HALL / MMC WEBSITE / MMC FRONT ENTRANCE
(www.modocmedicalcenter.org) ON September 18, 2026.